



## **UBS Global Financial Services Conference**

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### **BBVA: Recurrent and sustainable earnings**

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NY, May 13th 2009



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**1****Outstanding earnings performance  
through the crisis****2****Recurrent and high quality  
operating income****3****Strong profitability and  
organic capital generation****4****Improving asset quality trends****5****Conclusions**

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# Outstanding earnings performance in 2008

	2007	2008
<b>Net attributable profit ranking</b>	<b>11<sup>th</sup></b>	<b>2<sup>nd</sup></b> 
<b>Market capitalization ranking</b>	<b>17<sup>th</sup></b>	<b>7<sup>th</sup></b> 
<b>Total relative shareholder return *</b>	<b>3<sup>rd</sup></b>	<b>1<sup>st</sup></b> 
<b>S&amp;P rating</b>	<b>AA-</b>	<b>AA</b> 

**... as a consequence of a prudent management  
and corporate positioning in retail banking**

# Confirming the recurrent nature and sustainability **BBVA** of our business model

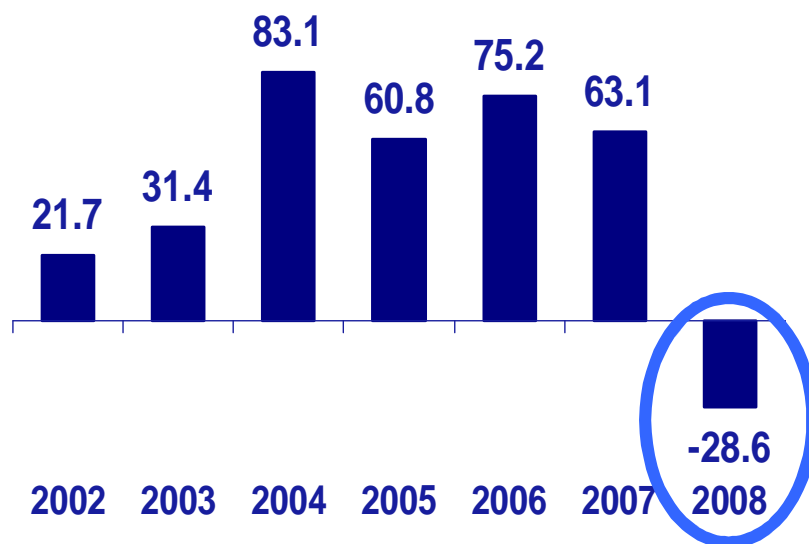
## Superior performance

+

## Sustainable profit

### Net attributable profit

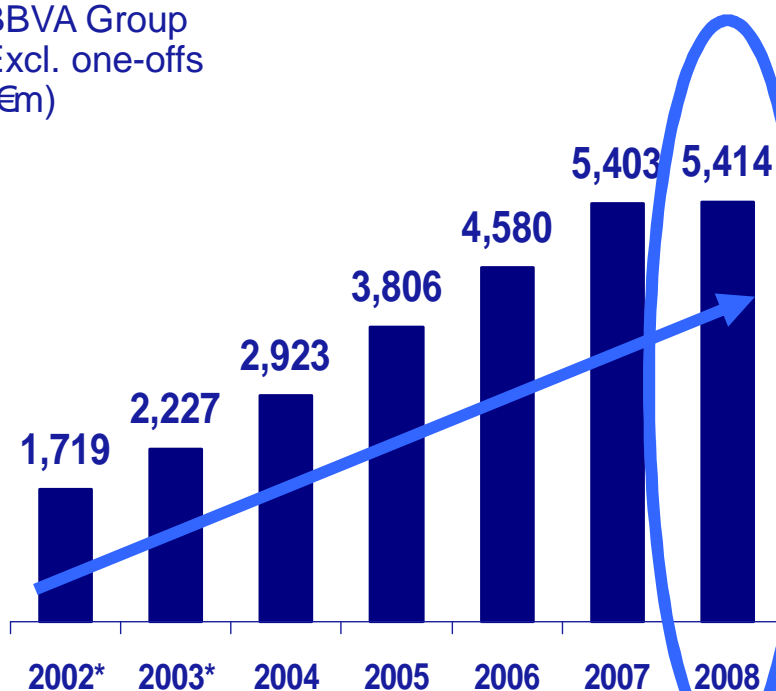
Peer group aggregate excluding BBVA Group  
(€bn)



Peers: Barclays, BNPP, Crédit Agricole S.A., Credit Suisse, Deutsche Bank, HBOS, Intesa Sanpaolo, Lloyds, RBS, Santander, Société Générale, UBS and Unicredit

### Net attributable profit

BBVA Group  
Excl. one-offs  
(€m)

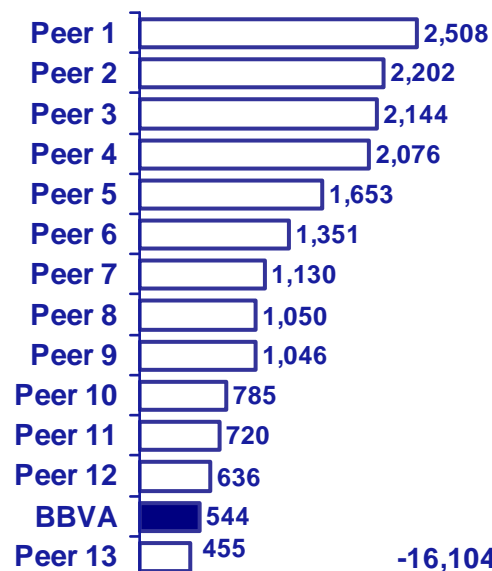


Net attributable profit 2008 including one-offs is €5,020m

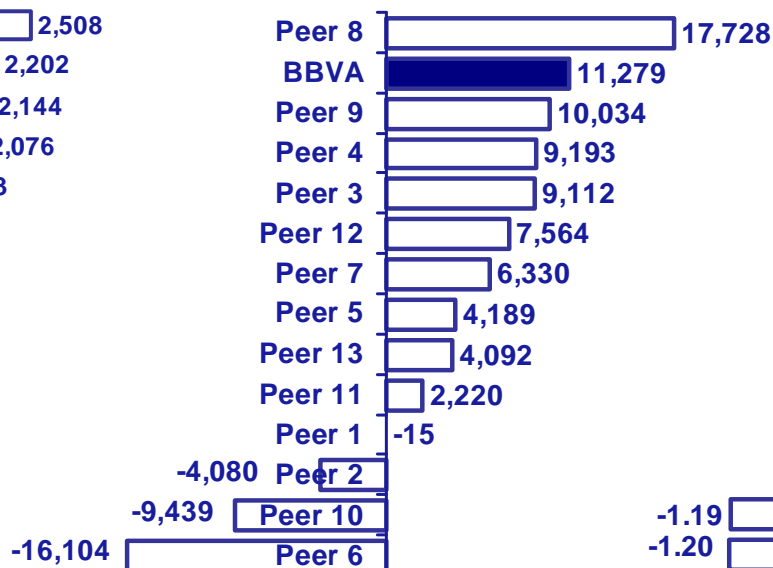
# 2008, a year in which the crisis has clearly taken a toll on the financial industry

**BBVA**

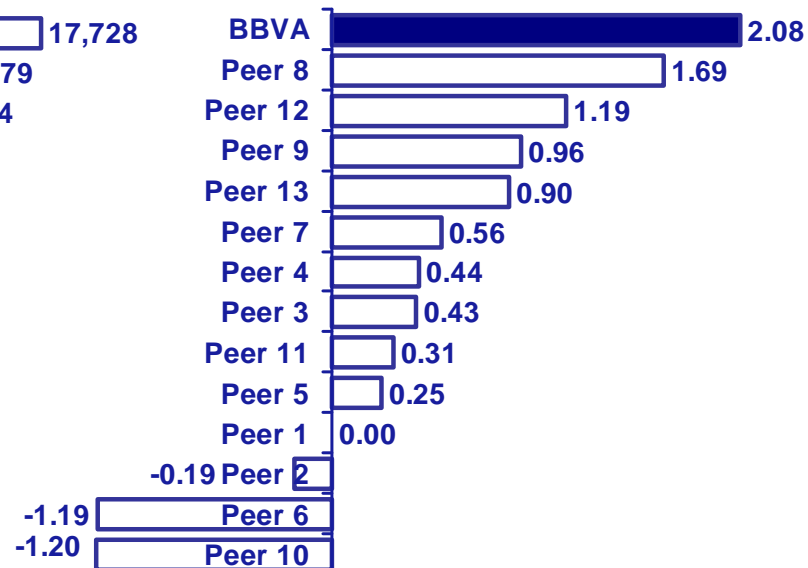
**Total assets**  
Peer Group  
(€bn, Dec.08)



**Operating Income**  
Peer Group  
(€m, Dec.08)



**Operating Income/Total assets**  
Peer Group  
(%, Dec.08)

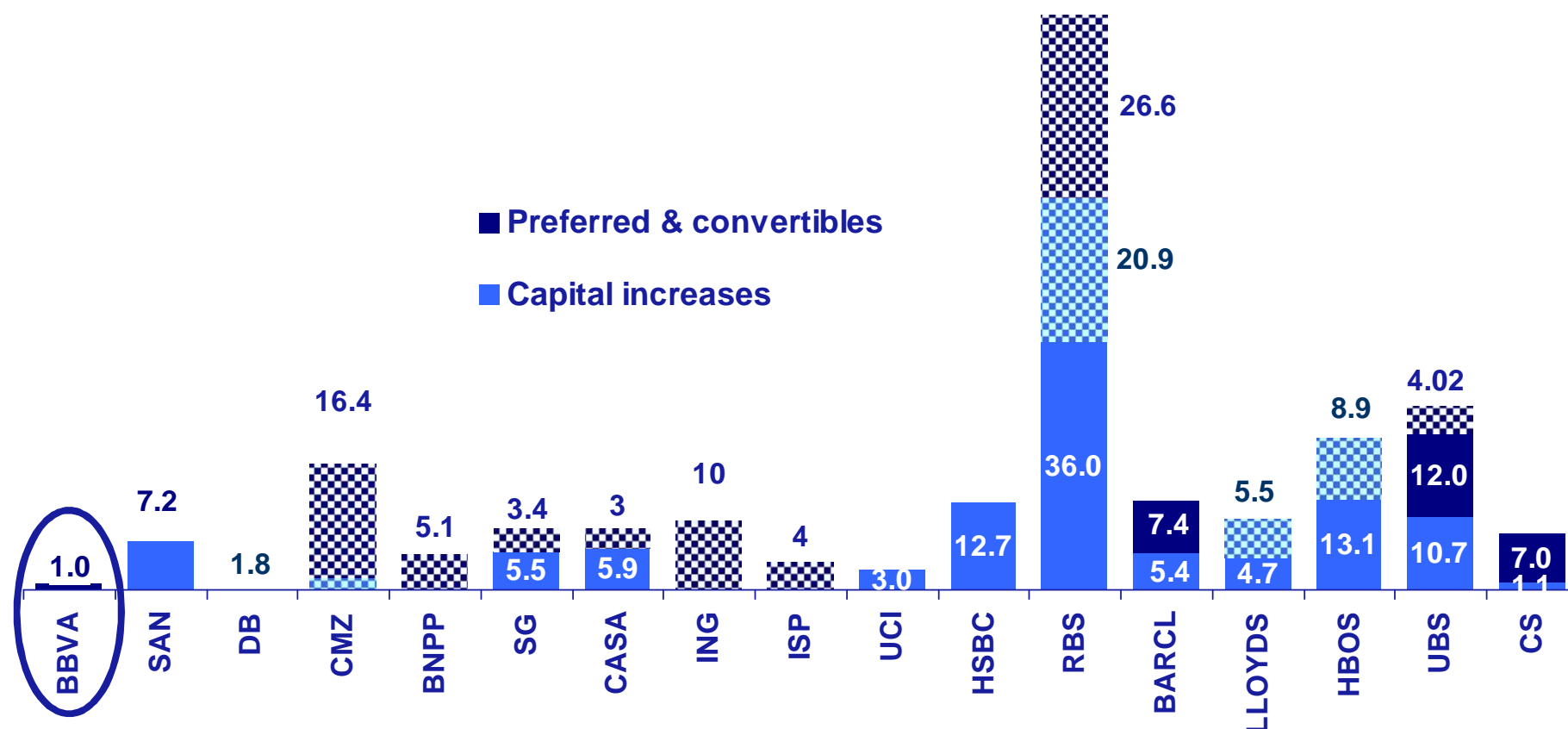


**Strong operating income is a distinct feature of the BBVA Group**

# Capital actions have been diverse in 2008, mirroring the differences in business models and strategies

**BBVA**

**Capital actions executed or announced since January 2008 (€Bn)**  
**Excludes M&A driven capital increases**  
 (Checkered = government sponsored)





# Organic capital generation in 2008 is also an evidence of such differences

CORE CAPITAL	31 Dec. 2008	Capital growth ex capital increases
BBVA Group	6.20%	+0.40 p.p.
Peer 1*	6.30%	+0.30 p.p.
Peer 2*	8.57%	-0.11 p.p.
Peer 3*	5.87%	-0.21 p.p.
Peer 4	5.42%	-0.28 p.p.
Peer 5**	7.00%	-0.41 p.p.
Peer 6*	6.39%	-0.41 p.p.
Peer 7	5.80%	-0.50 p.p.
Peer 8*	7.23%	-0.69 p.p.
Peer 9	6.84%	-1.35p.p.
Peer 10**	7.60%	-1.37 p.p.
Peer 11*	8.59%	-3.25 p.p.
Peer 12	5.60%	-4.84 p.p.
Peer 13	4.12%	-5.49 p.p.

\*Estimated Core capital Dec.07 calculated as (Core capital BISII/Core capital BISI)

\*\* Core capital according to BIS I

Peers: Barclays, BNPP, Crédit Agricole S.A., Credit Suisse, Deutsche Bank, HBOS, Intesa Sanpaolo, Lloyds, RBS, Santander, Société Générale, UBS y Unicredit

**1**

**Outstanding earnings performance  
through the crisis**

**2**

**Recurrent and high quality  
operating income**

**3**

**Strong profitability and  
organic capital generation**

**4**

**Improving asset quality trends**

**5**

**Conclusions**

**First quarter 2009: encouraging signs and  
reassuring 2008 strengths**

**BBVA**

**BBVA's operating income is based on ...**



**High quality of gross income**

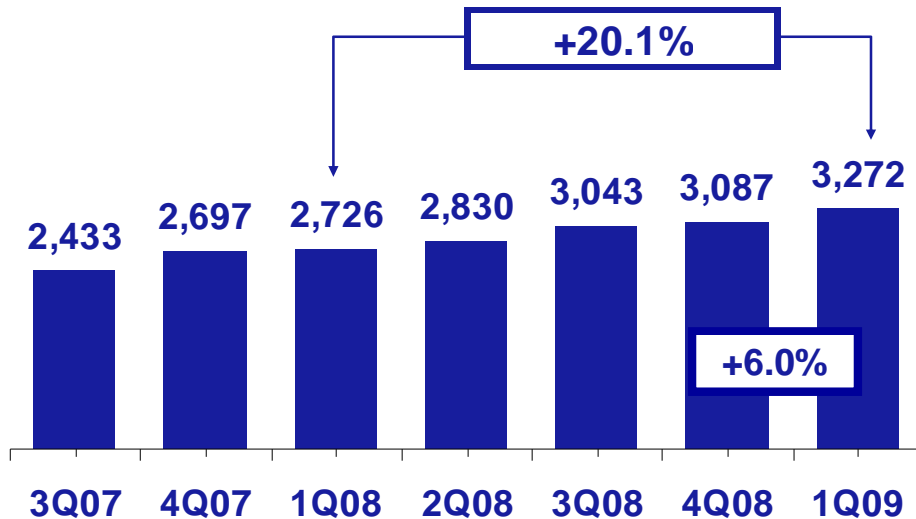
**Focus on pricing and mix management**

**Strict cost control**

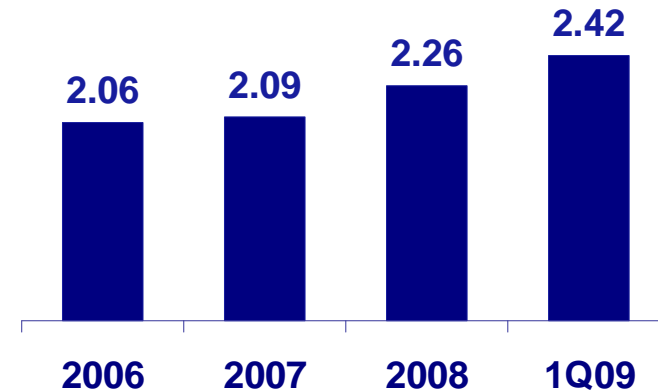
# Strong growth of net interest income

**BBVA**

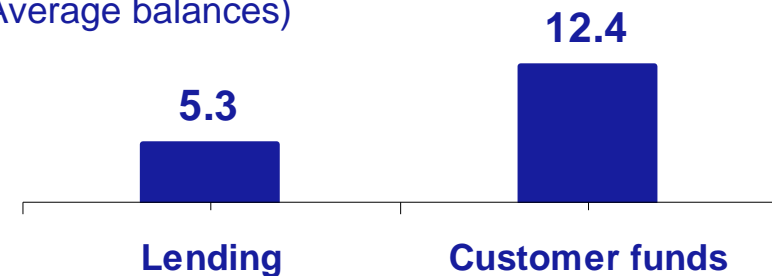
**Net interest income**  
BBVA Group  
(€m)



**Net interest income / ATAs**  
BBVA Group  
(%)



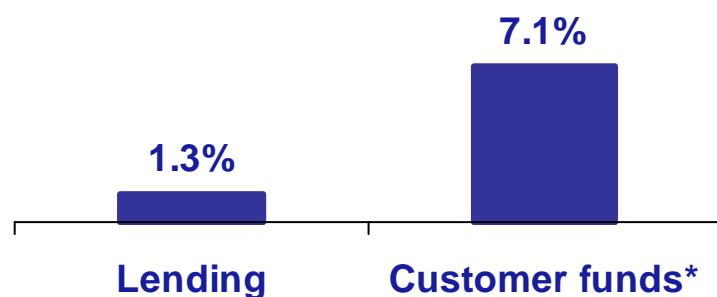
**Lending and customer funds**  
BBVA Group  
Year-on-year growth  
(Average balances)



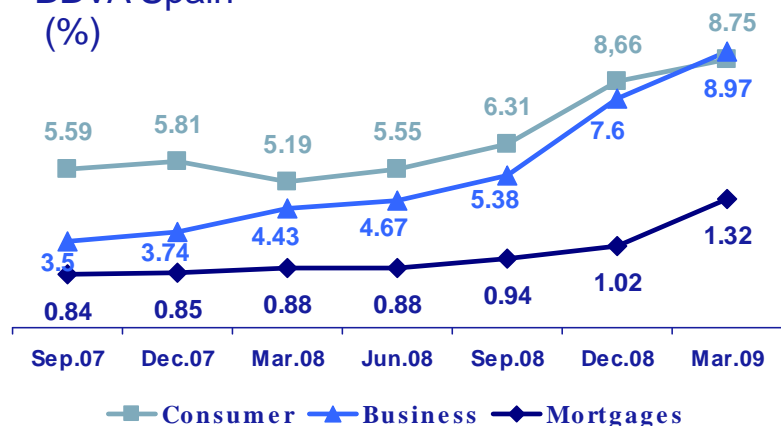
**Appropriate management of the slowdown  
and focus on pricing**

# Focus on pricing, a clear management commitment

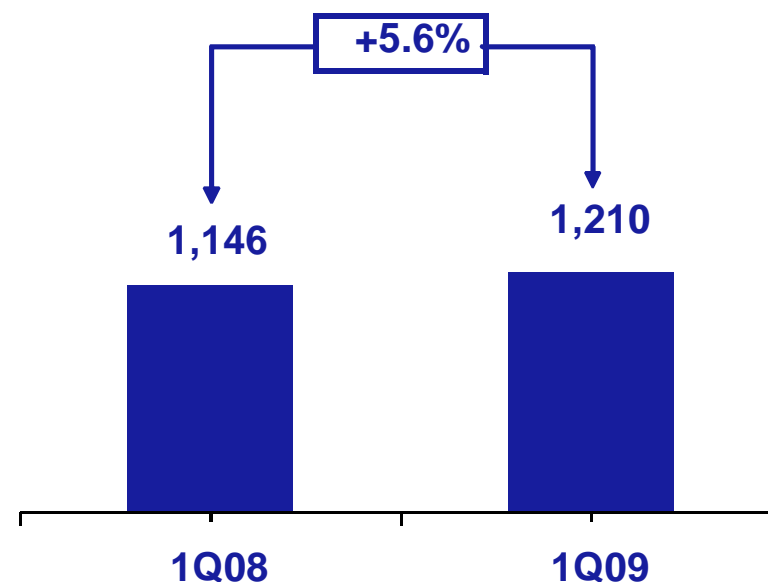
**Lending and customer funds**  
Spain & Portugal  
Year-on-year growth  
(Average balances)



**Front book spreads**  
BBVA Spain  
(%)



**Net interest income**  
Spain & Portugal  
(€m)



**+31.9% on €balance sheet**

\* Liquid funds + time deposits

# In Mexico: good levels of business activity and prices maintained with lower-risk mix

**BBVA**

## Lending and cust. funds

Year-on-year growth  
(Average balances)

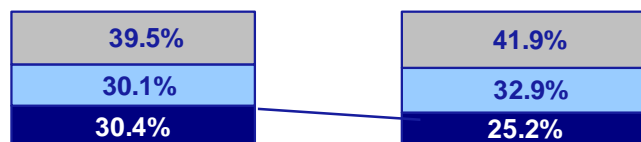
11.9%

19.4%

Lending

Customer funds

## Lending mix (%)



1Q08

1Q09

■ SMEs, Corporate & Public Sector  
■ Mortgages  
■ Consumer & Cards

## Net interest income / ATAs

(%)

5.94

6.31

6.32

5.53

5.65

1Q08

2Q08

3Q08

4Q08

1Q09

## Gross income

(Constant €m)

+8.4%

1,131

1,225

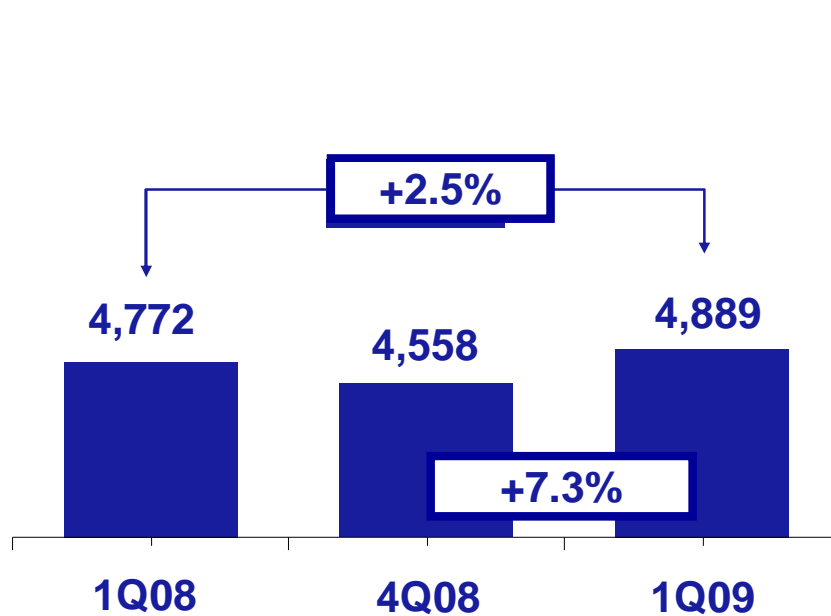
1Q08\*

1Q09

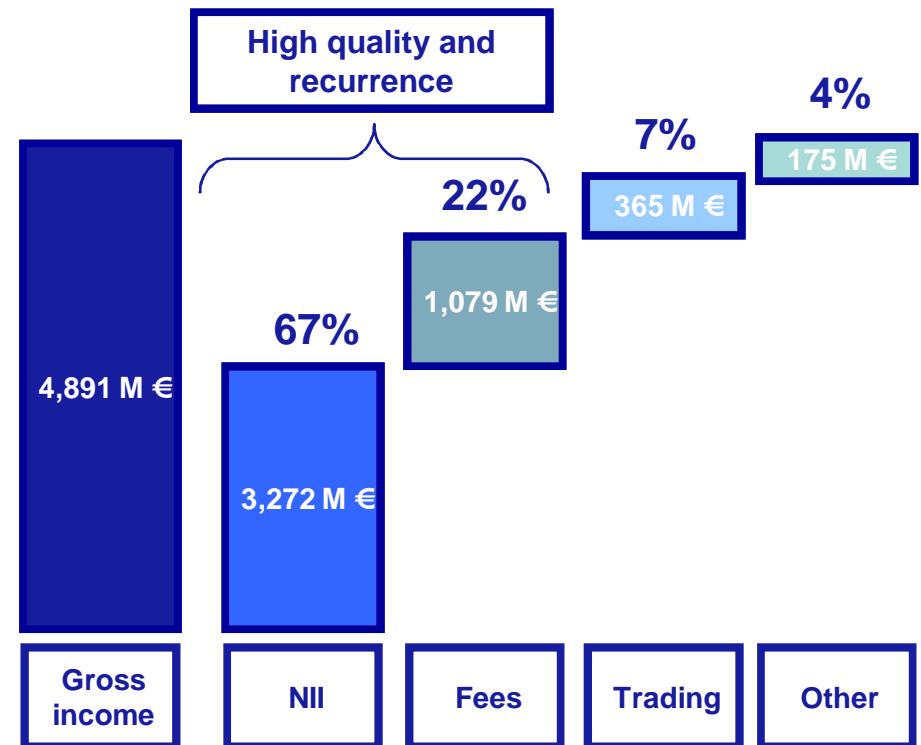
\* Ex- Visa IPO (96 M€ one-off)

# Delivering high quality gross income, with marginal **BBVA** contribution of trading income

Gross income  
BBVA Group  
(€m)



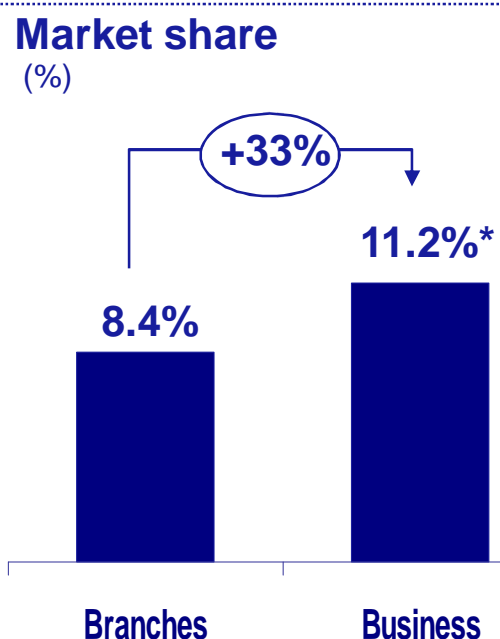
Breakdown of gross income  
BBVA Group  
(€m)



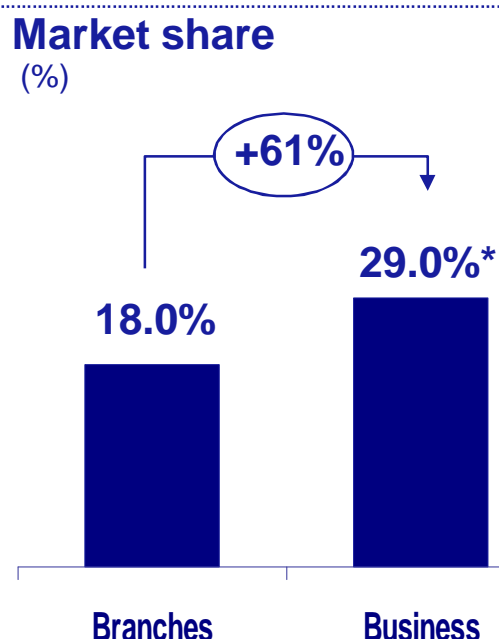
**NII and fees = 89%**  
**Retail networks = 84%**

**Firmly controlling costs, aiming to be the least cost producer in the industry**

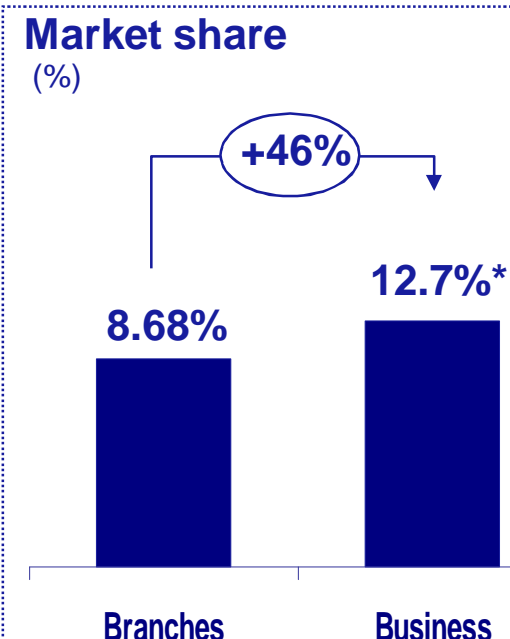
## Spain



## Mexico



## South America



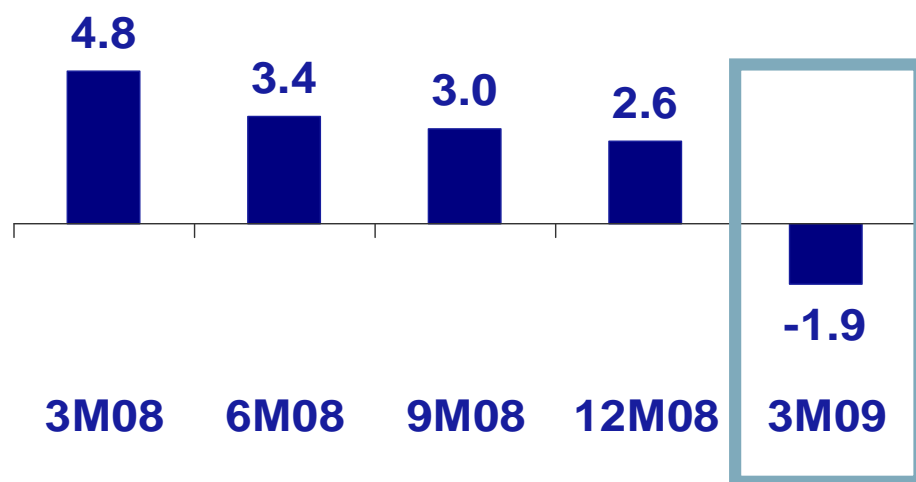
**Operating efficient networks is key given their weight in the Group's cost structure**



# To do so the Group has been working on its Transformation plan for years ...

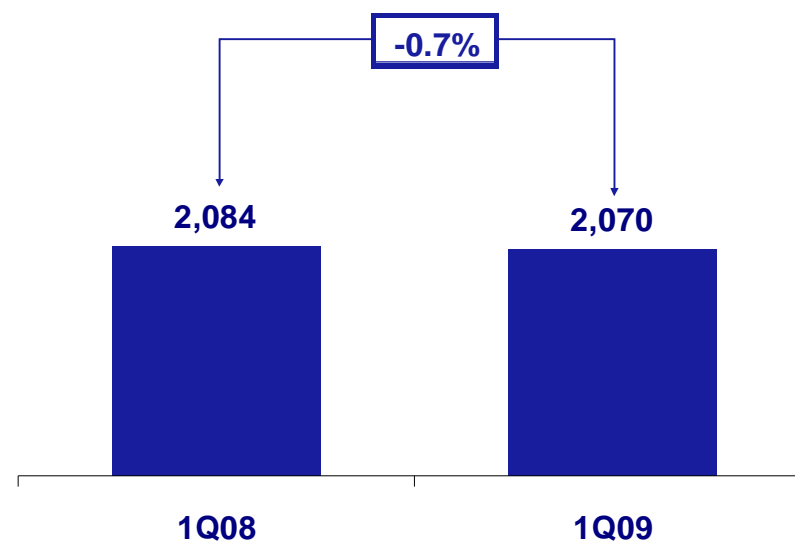
## Total expenses

BBVA Group Excl. Compass and one-offs  
Year-on-year growth  
(%)



## Total expenses

BBVA Group  
(€m)

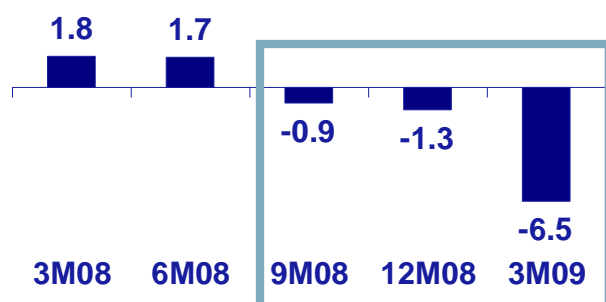


**Estimated growth of expenses in 2009: +0%**

# ... starting its implementation in Spain & Portugal and soon after in all other units

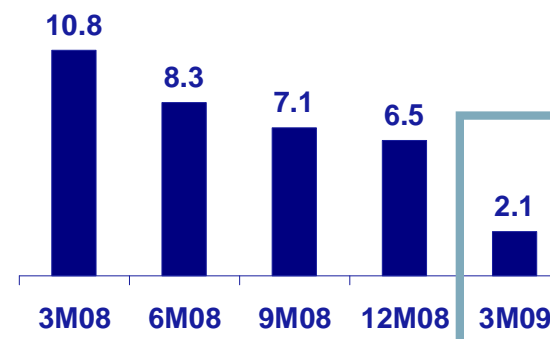
## Total expenses Spain & Portugal

Year-on-year growth (%)



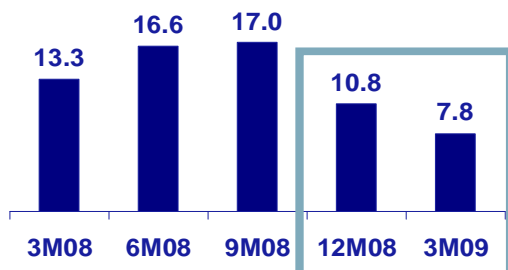
## Total expenses Mexico

Year-on-year growth (%)



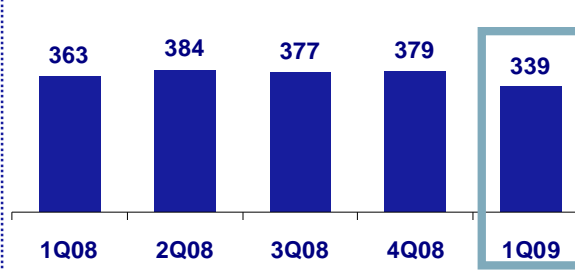
## Total expenses WB&AM

Year-on-year growth (%)



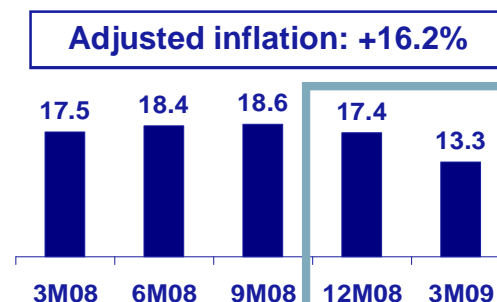
## Total expenses USA

Quarter by quarter (Constant €m)



## Total expenses South America

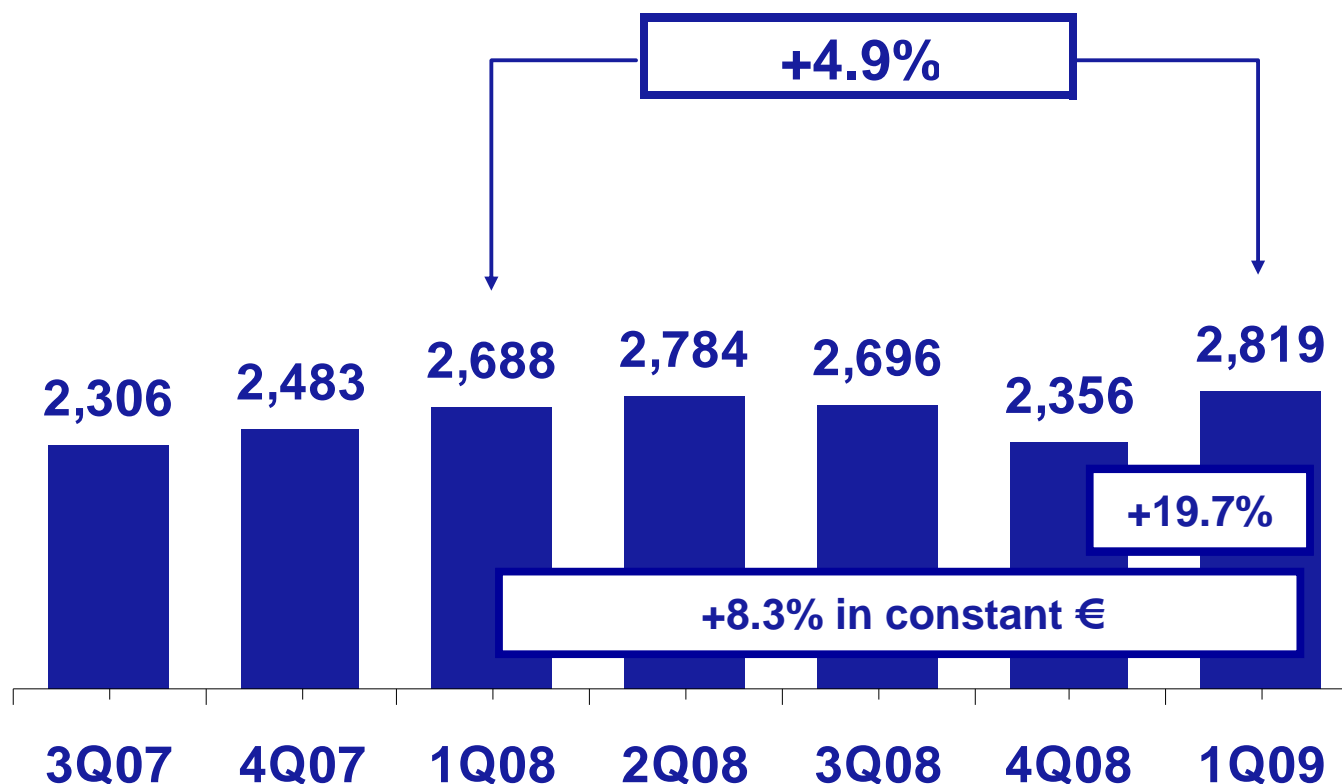
Year-on-year growth (%)



# In summary, recurrent operating income

**BBVA**

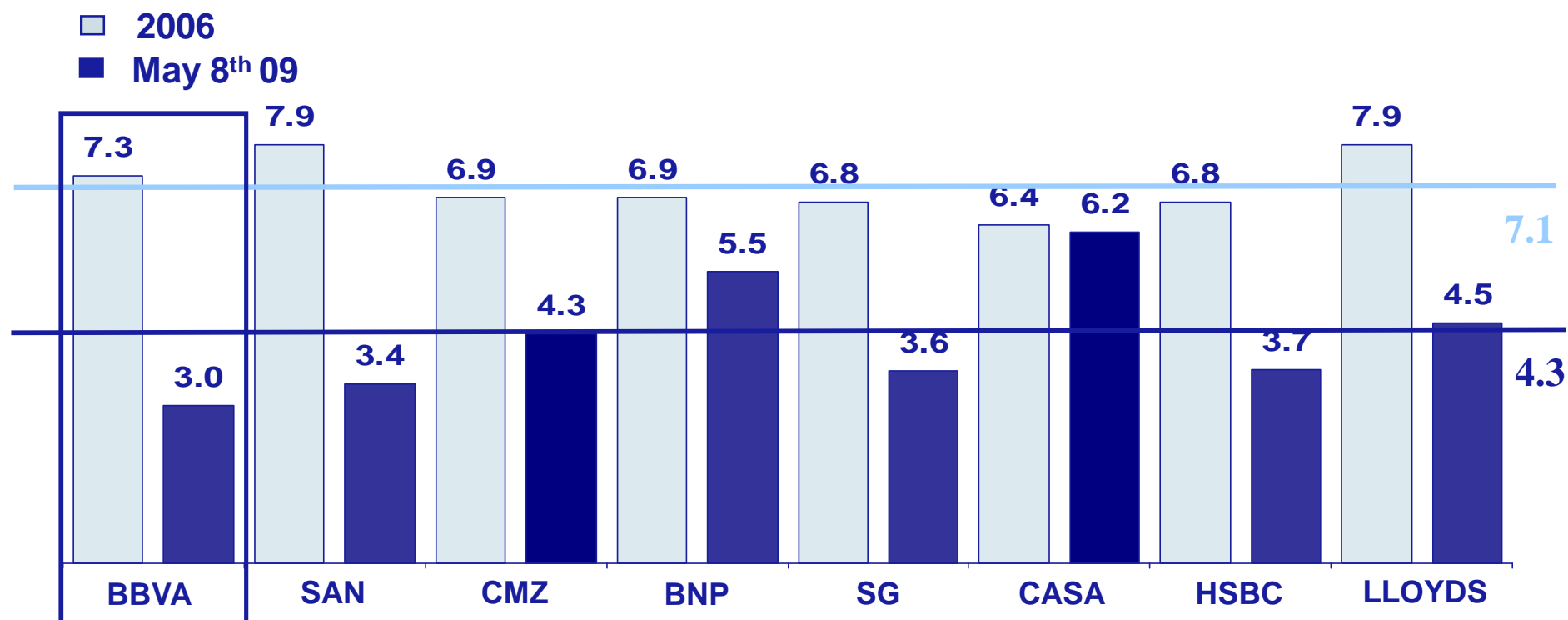
Operating income  
BBVA Group  
(€m)



**BBVA's operating income: Low beta + high alpha**

# Is the market pricing operating income strength?

## Evolution of market Cap. to operating income



The market will eventually return to earnings metrics

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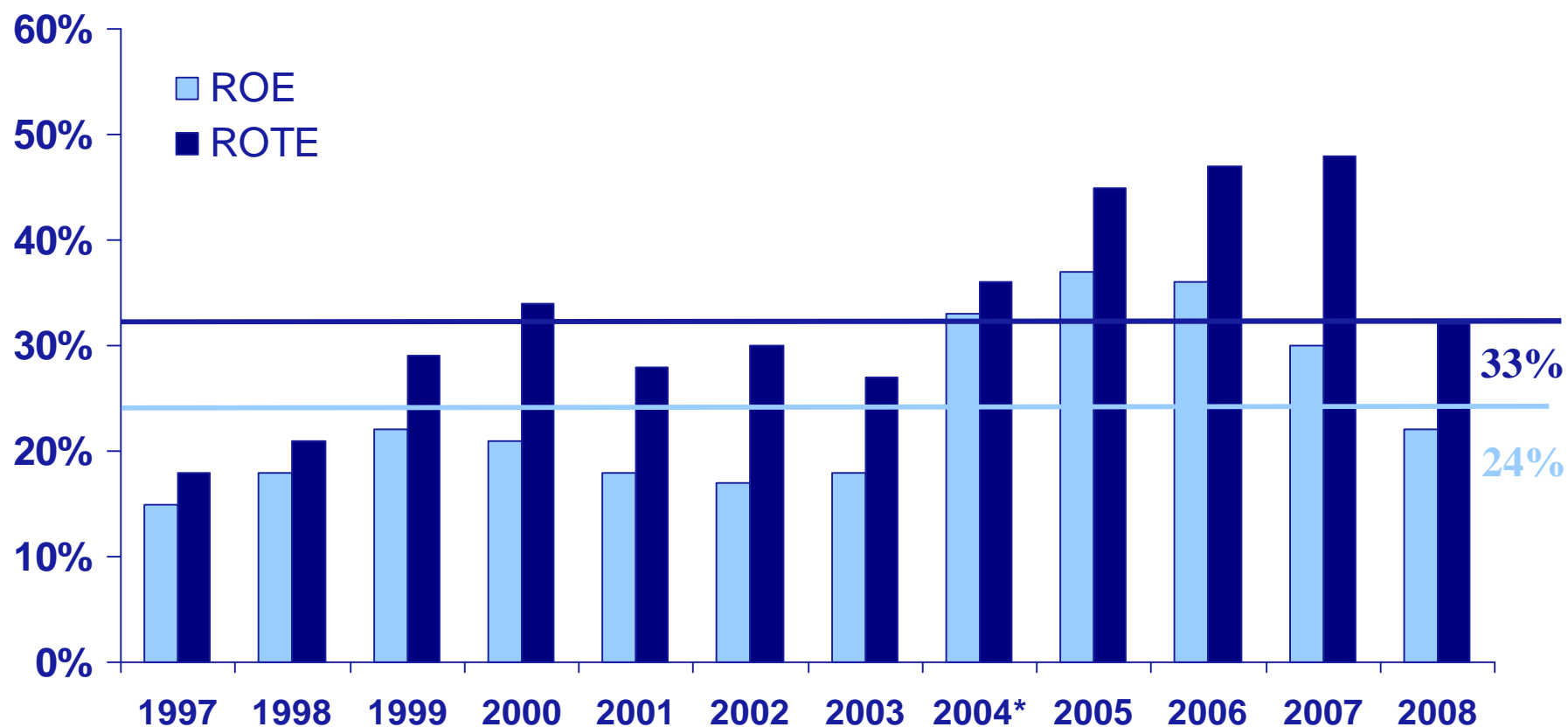
Improving asset quality trends

**5**

Conclusions

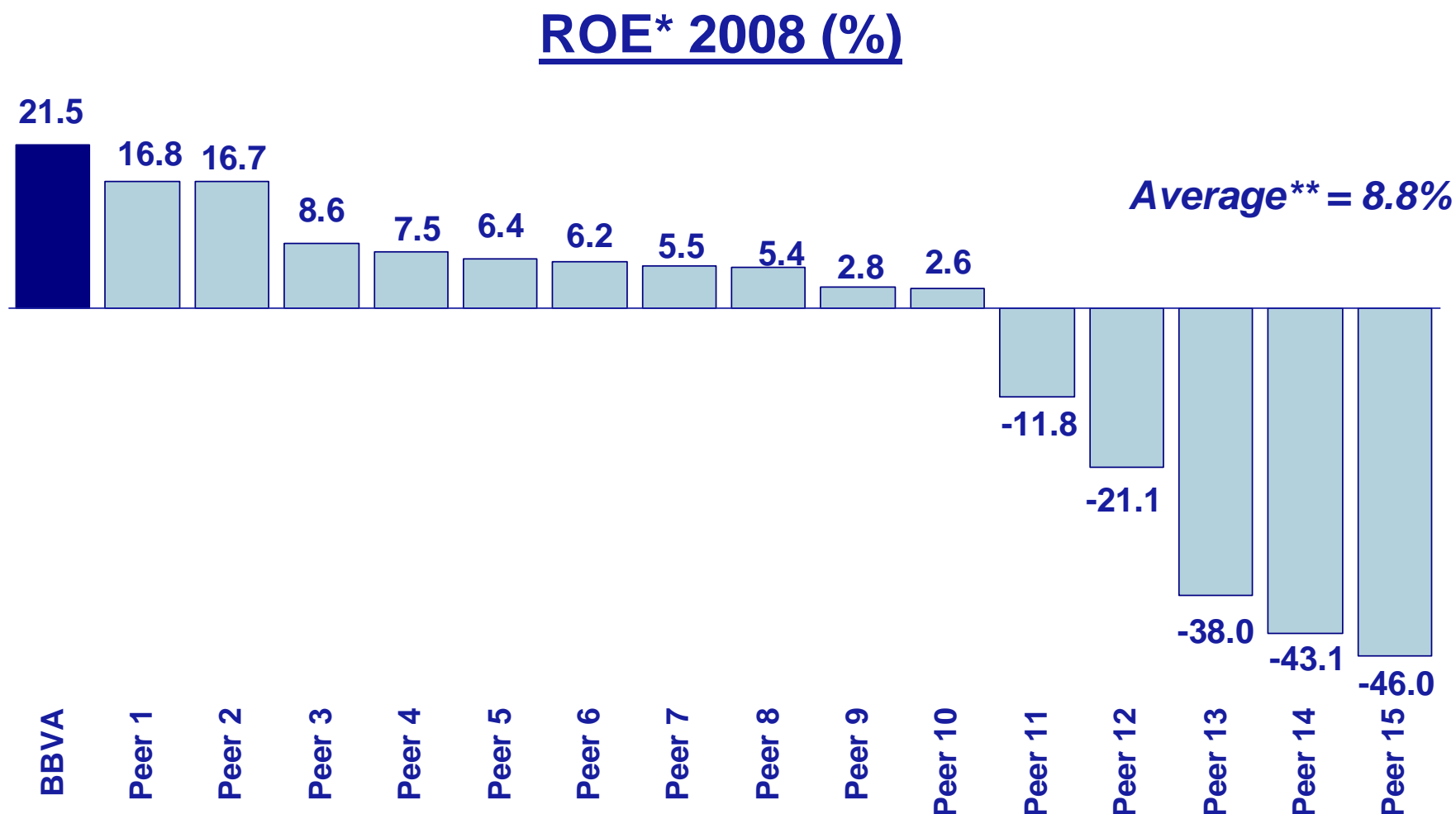
# BBVA has managed to maintain very strong profitability levels, even in downturns

**BBVA**



\* Implementation of IAS

# A feature that stands out in the current context



\* Calculated as Reported Net Income / Average Reported Equity

\*\* Excludes DB, RBS, HBOS, UBS y CS, that reported losses in 2008

PEERS: BARC, BNPP, CASA, CMZ, CS, DB, HBOS, HSBC, ISP, LLOY, RBOS, SAN, SG, UBS and UCI

**And we continue to do so in 1Q09**

**1Q09 profitability ratios (%)**

**ROA: 1.00%**

**RoRWA: 1.88%**

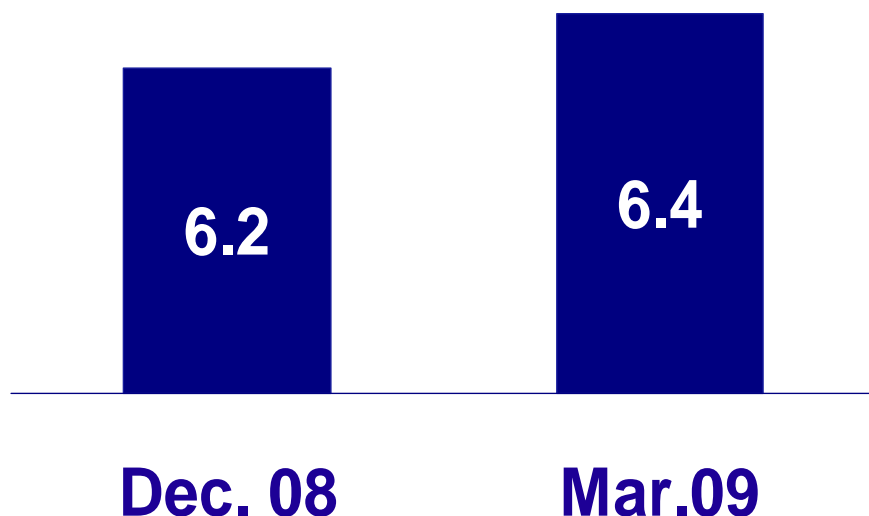
**ROE: 19.4%**

**ROTE: 26.7%**



# Which allow us to continue generating capital organically

**Core capital  
BIS II  
(%)**



**Tier I and Capital ratio  
BIS II  
(%)**

<b>Tier I</b>	<b>7.7%</b>
<b>Capital ratio</b>	<b>11.5%</b>

**Organic generation of capital: +20 b.p.**

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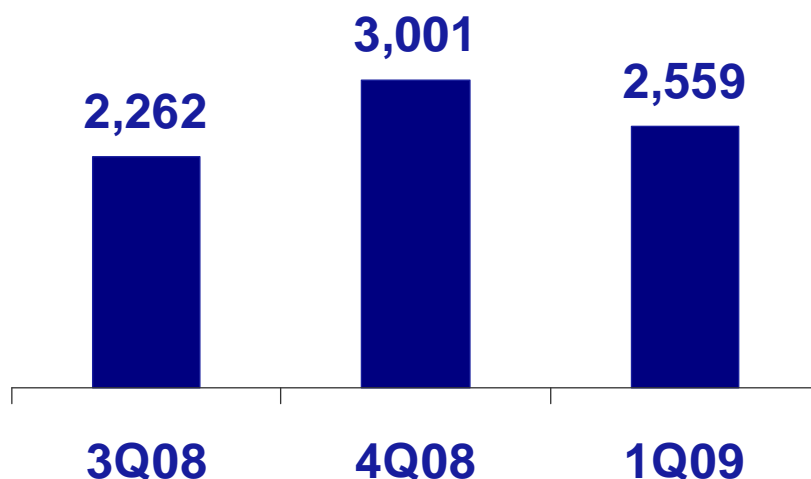
**A****Lower entries to NPLs****B****Provisioning in line with 2H08****C****Preservation of generic provisions****D****Ample coverage by provisions and collateral**



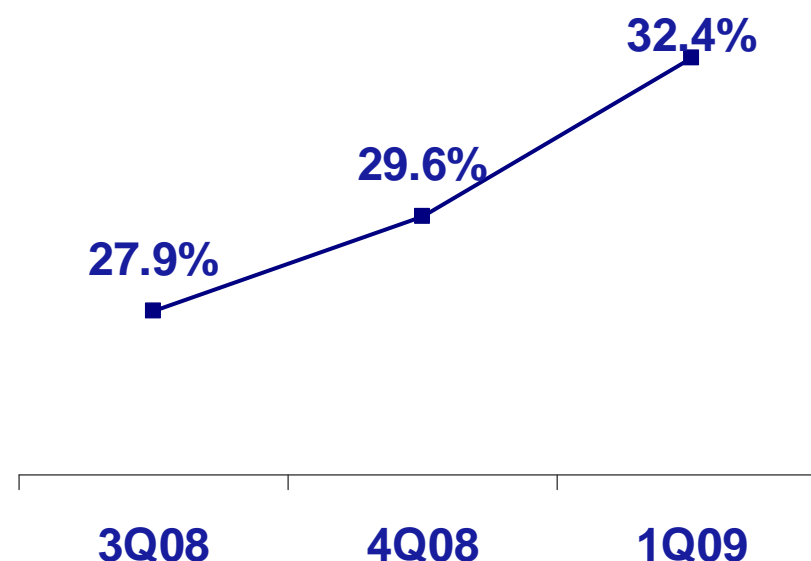
## Lower entries to NPL and higher success with recoveries...

**BBVA**

**Net entries to NPL**  
BBVA Group  
(€m)



**Recoveries / NPL entries**  
BBVA Group  
(%)

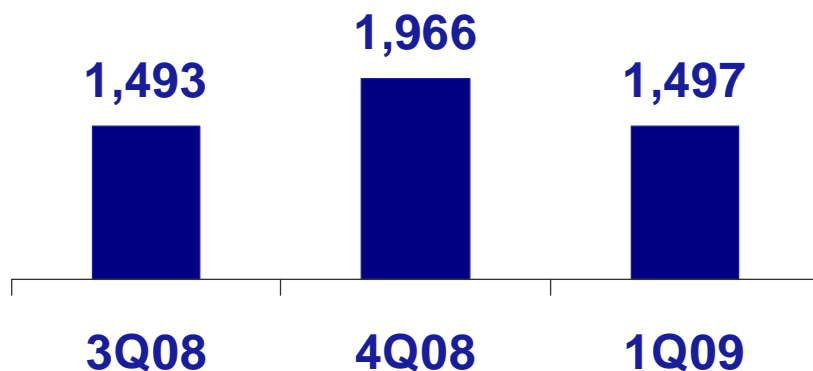


**Net entries to NPLs down 15% in the quarter**

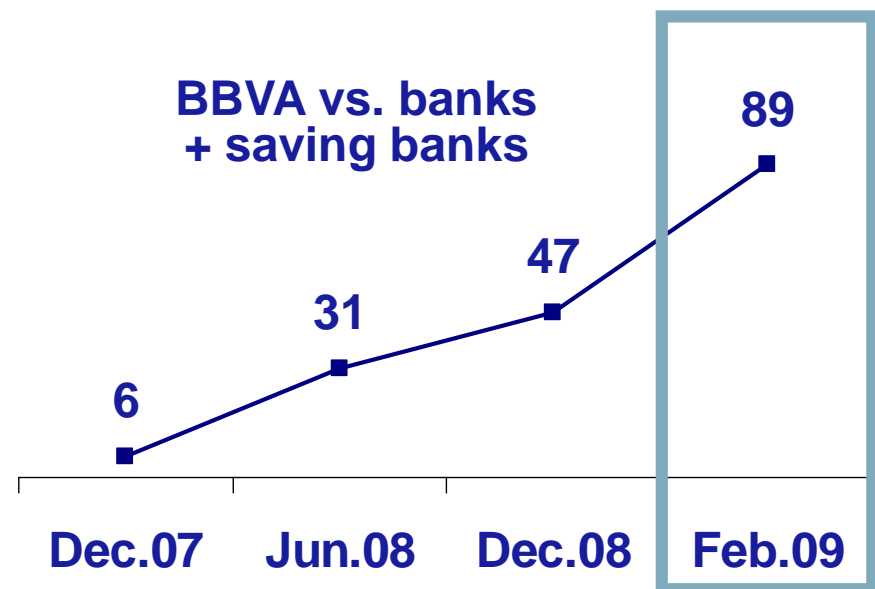
## ... with special relevance in the case of Spain & Portugal ...

**BBVA**

**Net entries to NPL**  
Spain & Portugal  
(€m)



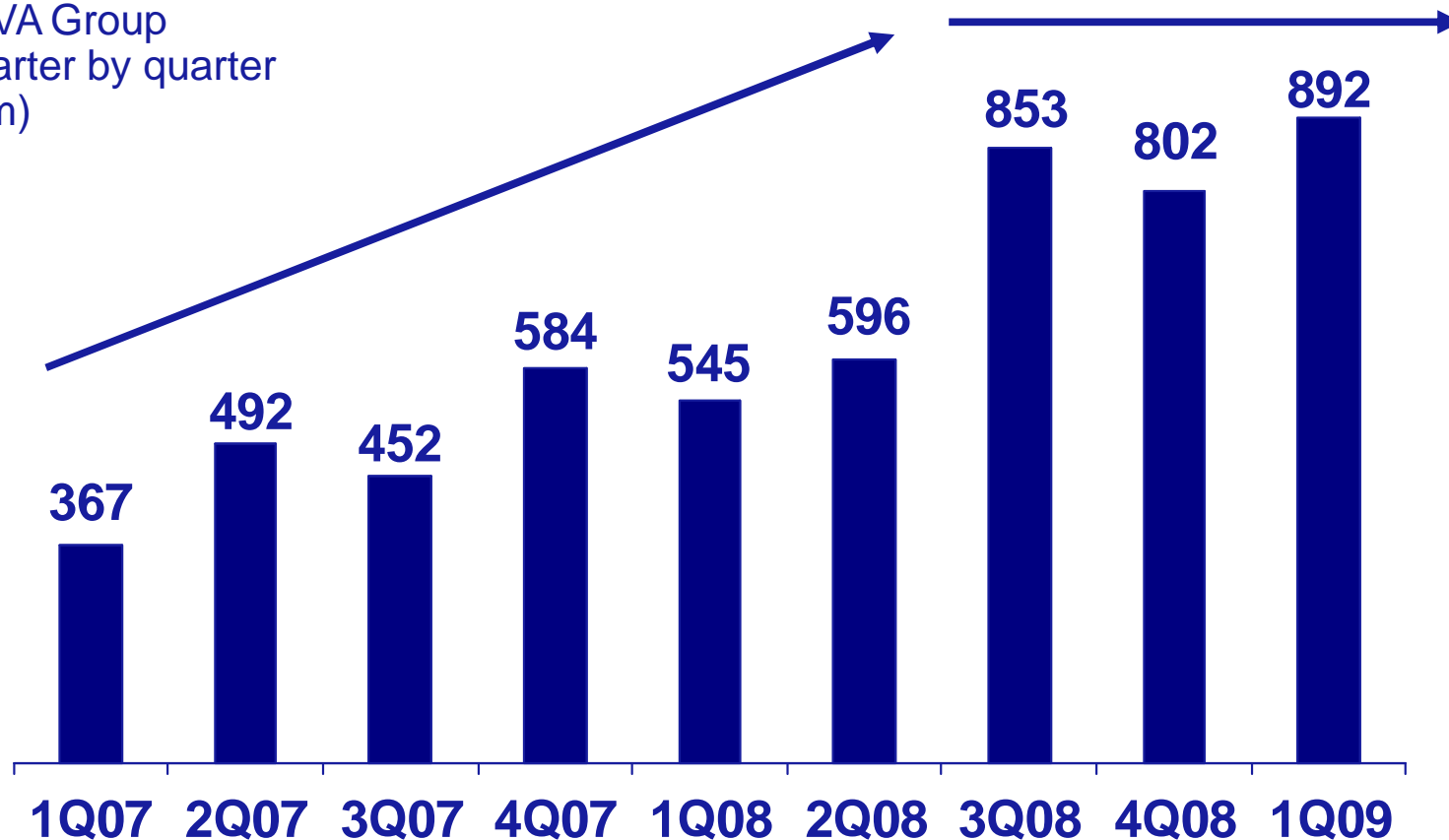
**NPA ratio differential vs. the system**  
BBVA Spain vs. banks and saving banks



... which enables us to continue improving  
our relative position

# **B** Provisioning starts to stabilise ...

**Loan-loss provisioning**  
BBVA Group  
Quarter by quarter  
(€m)



**Risk premium stabilizing at all units**

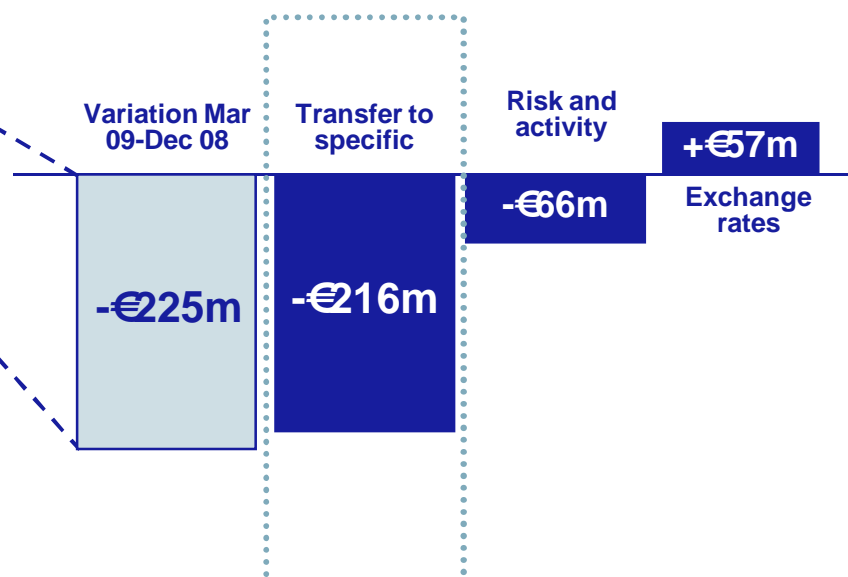


# Limited release of generic provisions to preserve a balance for future quarters ...

Generic provisions  
(€m)



Breakdown of variations in generic provisions Mar 09 vs. Dec 08  
(€m)

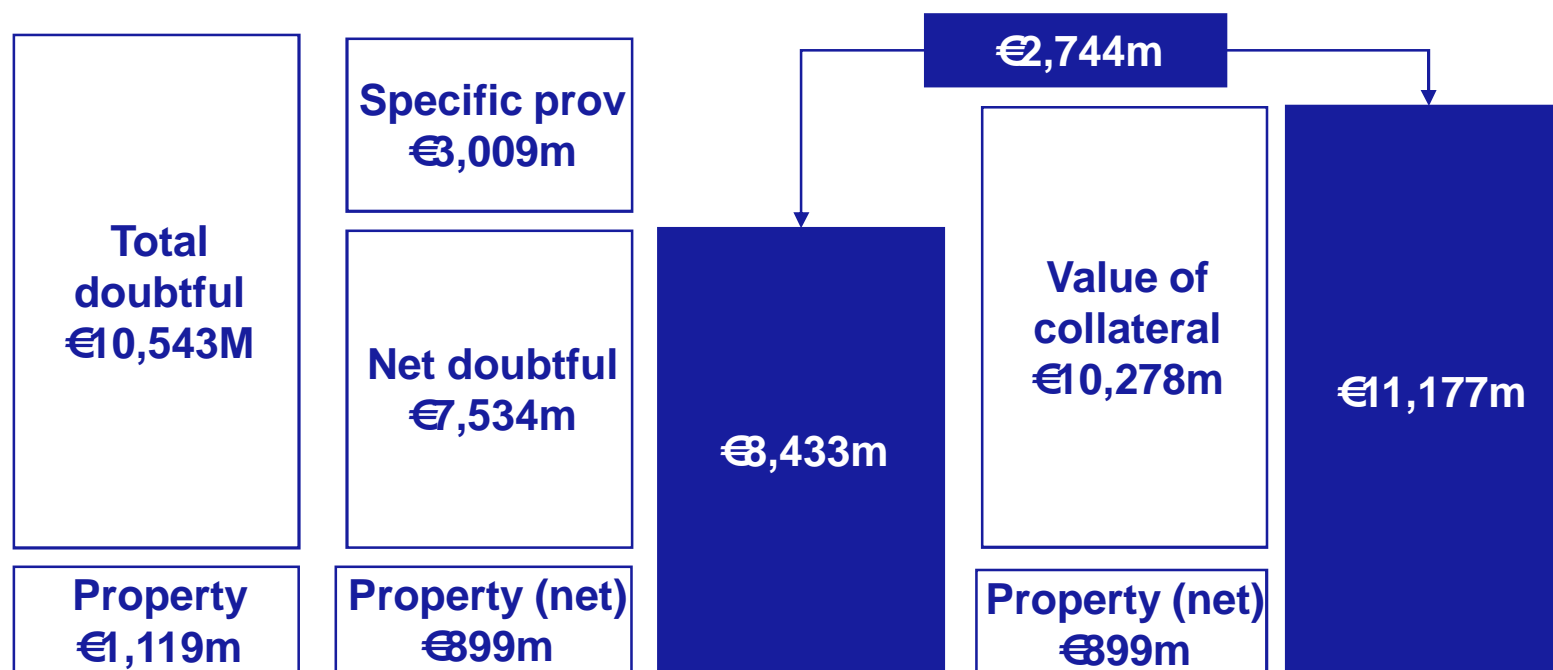


Release of €216m in 1Q09 (vs. €300m in 4Q08) to offset the charge for specific provisions



## Ample coverage by provisions and collateral

Doubtful assets and property acquired  
(€m)



**Collateral exceeds net value of doubtful assets by €2,744m**  
**In addition, about €4,991m of generic and substandard provisions**



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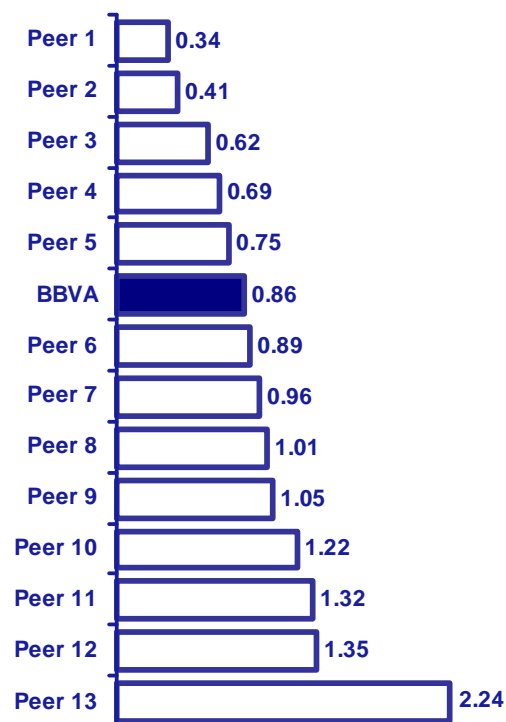
**Improving asset quality trends**

**5**

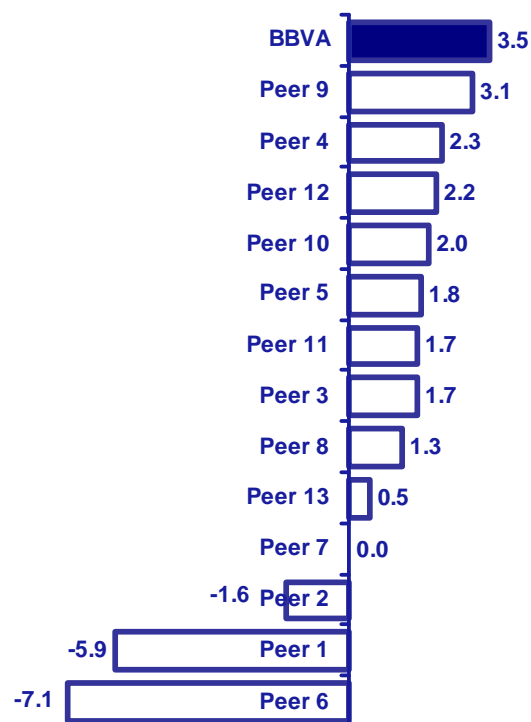
**Conclusions**

# Sizeable and recurrent operating profit, a key buffer for asset quality deterioration

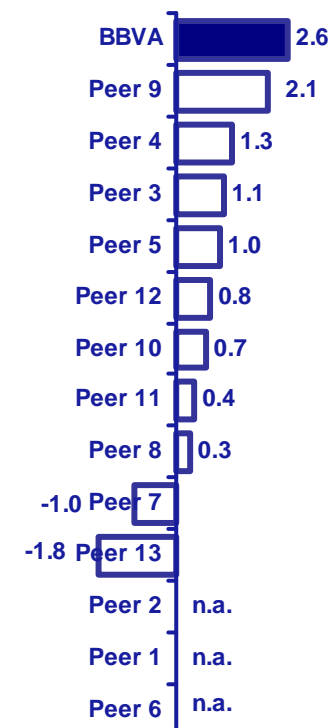
**Cost of risk**  
Peer Group  
(%, Dec 08)



**Operating profit<sup>1</sup> as maximum cost of risk<sup>2</sup>**  
Peer Group  
(%, Dec 08)



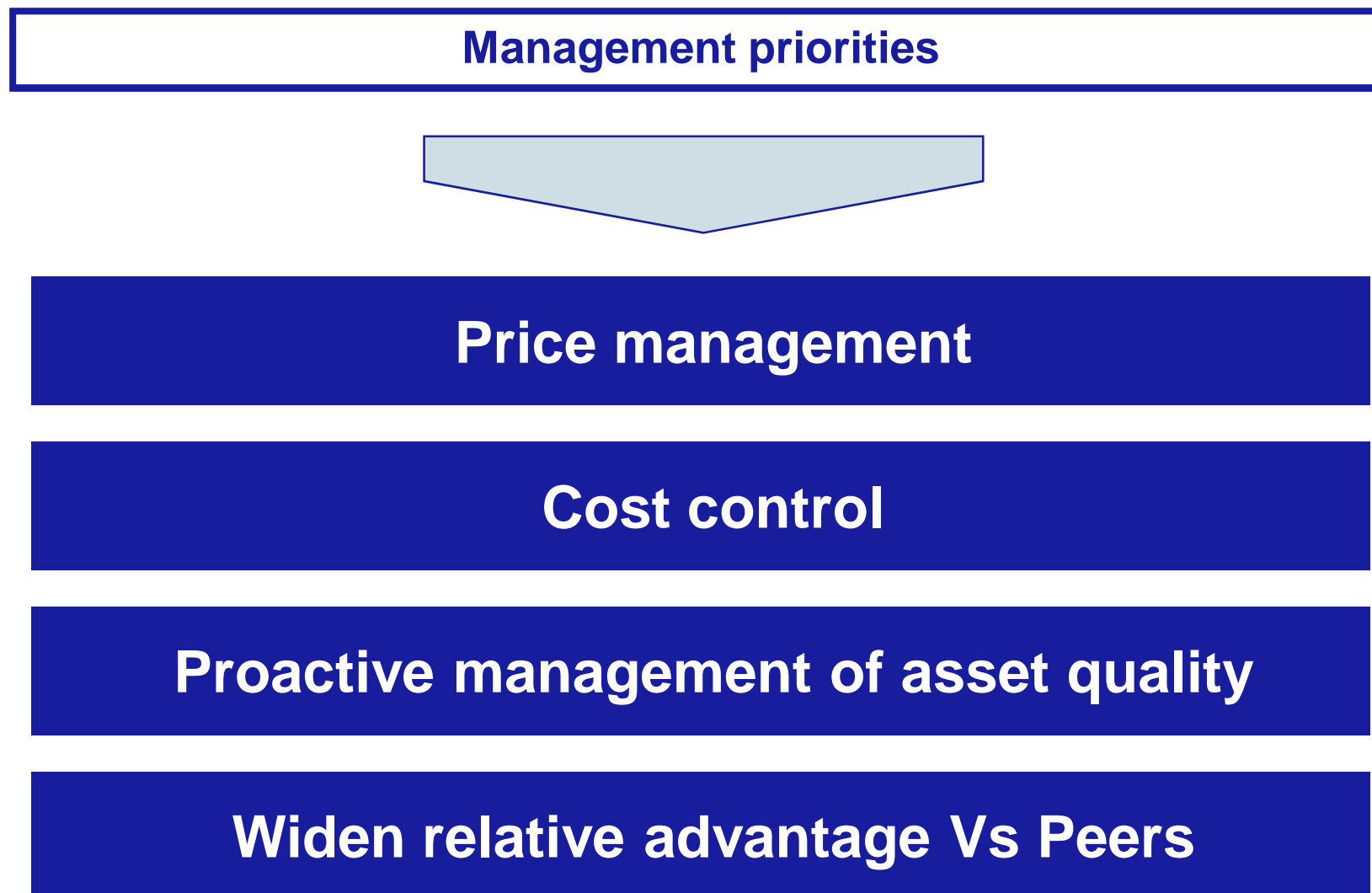
**Additional cost of risk supported by operating profit<sup>3</sup>**  
Peer Group  
(%, Dec 08)



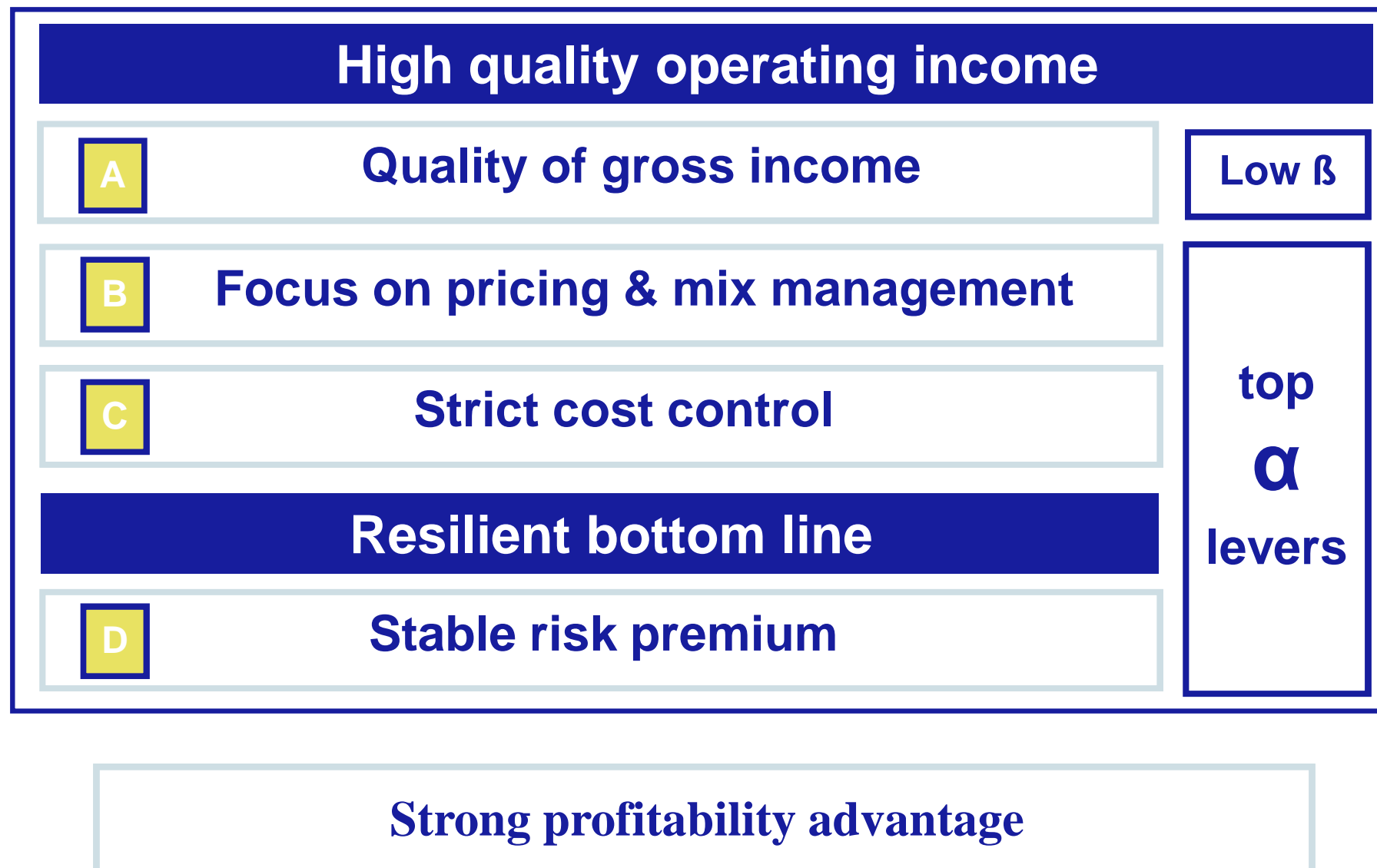
1. Operating profit as old account  
2. Maximum cost of risk supported by operating profit without generating losses  
3. Maximum cost of risk – Current cost of risk

Peers: Barclays, BNPP, Crédit Agricole S.A., Credit Suisse, Deutsche Bank, HBOS, Intesa Sanpaolo, Lloyds, RBS, Santander, Société Générale, UBS and Unicredit

**BBVA's management is committed to  
maintain this outstanding performance**



# Preserving the attractiveness of our investment case





# **UBS Global Financial Services Conference**

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NY, May 13th 2009

