

# ***And now... it's about earnings***

**Goldman Sachs European Financial Conference**

**Panel: Managing through the crisis**



**Berlin, June 12th 2008**

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## Current market sentiment on financials

- Underweight of financials since the second half of 2007 with very little discrimination
- Currently the focus is being placed on damage recognition and capital restoration
- Macro concerns seem to dominate

But after short term drivers are over, what will be the focus?



Earnings

And now... it's about earnings

**BBVA**

**1**

**BBVA: A unique case in the current environment**

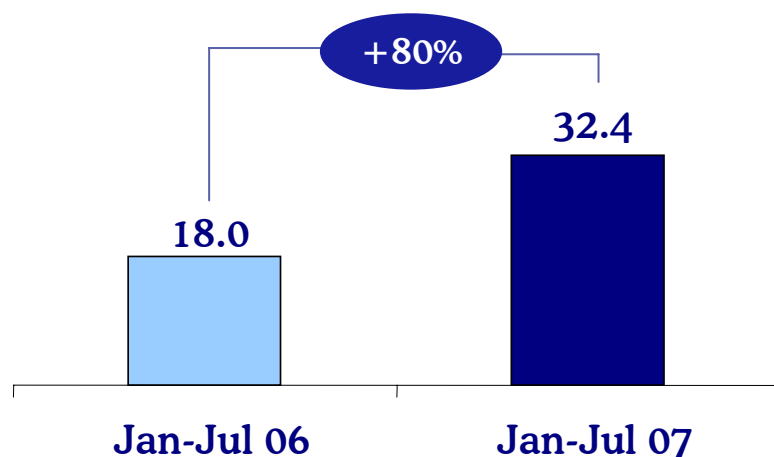
**2**

**Outperforming peers in each market**

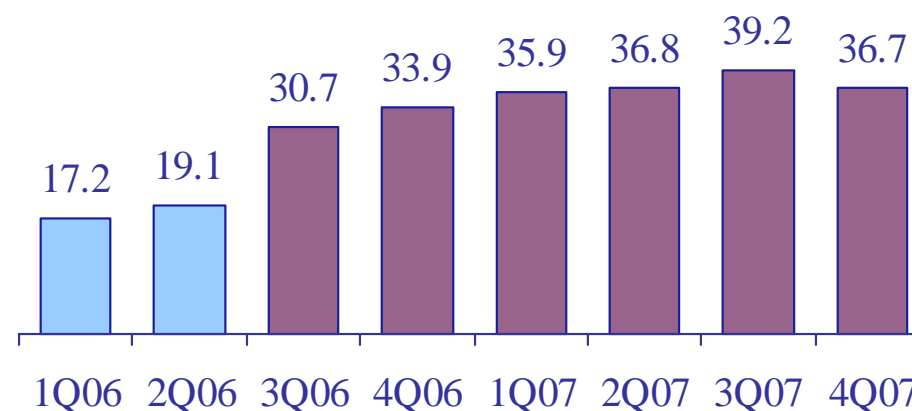
# BBVA managed liquidity risk ahead of the crisis

- 32.4 Bn of medium and long term funding from January to July 2007
- Strong deposit gathering in Spain since 2Q06

Wholesale funding (€Bn)



Spain: Retail Term deposits – YoY Growth (%)



Our retail profile and prudent risk management have kept us out of the write-downs

**BBVA management continues to be focused on liquidity, as tensions are likely to persist**

### **Active management of liquidity risk**

- ☐ Low concentration of future maturities
- ☐ With > €50 bn additional sources of liquidity ready to be used (covered bonds, CP programs and more)
- ☐ Strict management of the liquidity gap
- ☐ Reducing contingent liquidity lines to minimize risk
- ☐ Strict control of loan origination, favoring margins Vs. volume

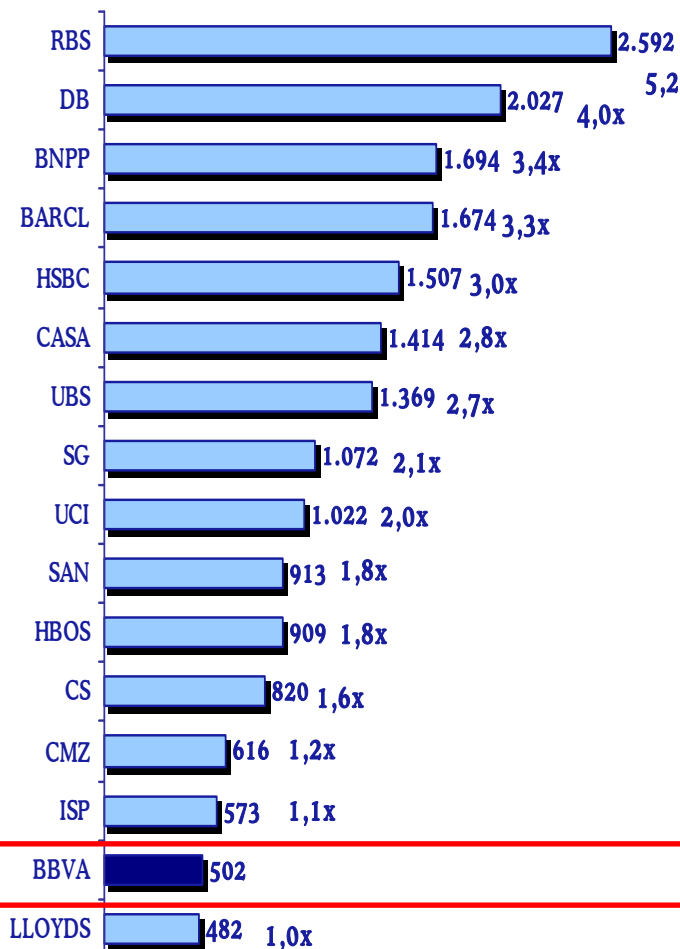


**Competitive advantage in liquidity to be incrementally differential**

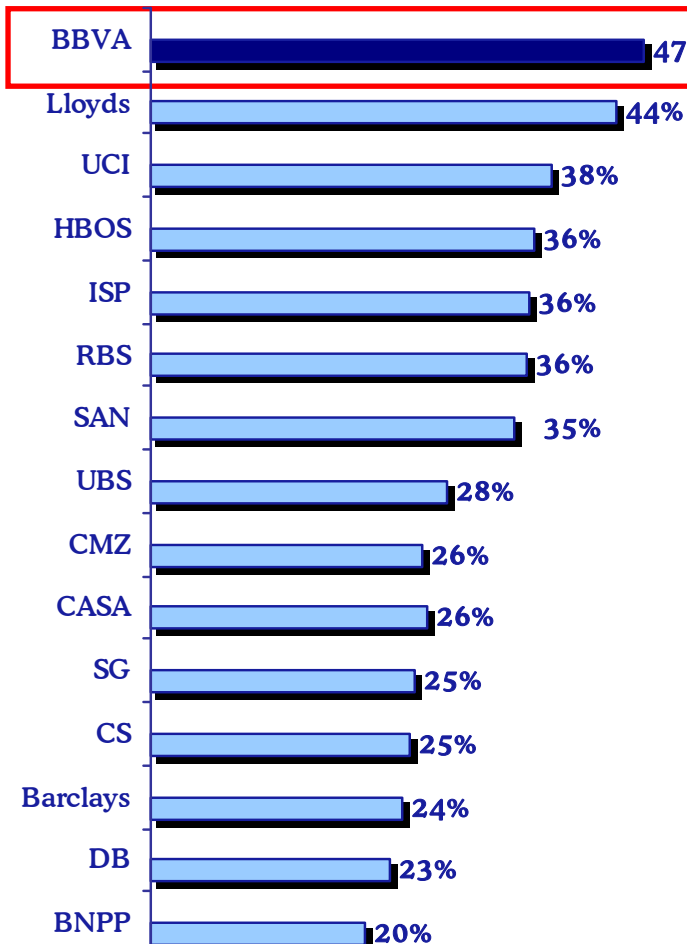
# (Small) balance sheet size as an advantage

**BBVA**

**Assets (31/12/07) bn €**



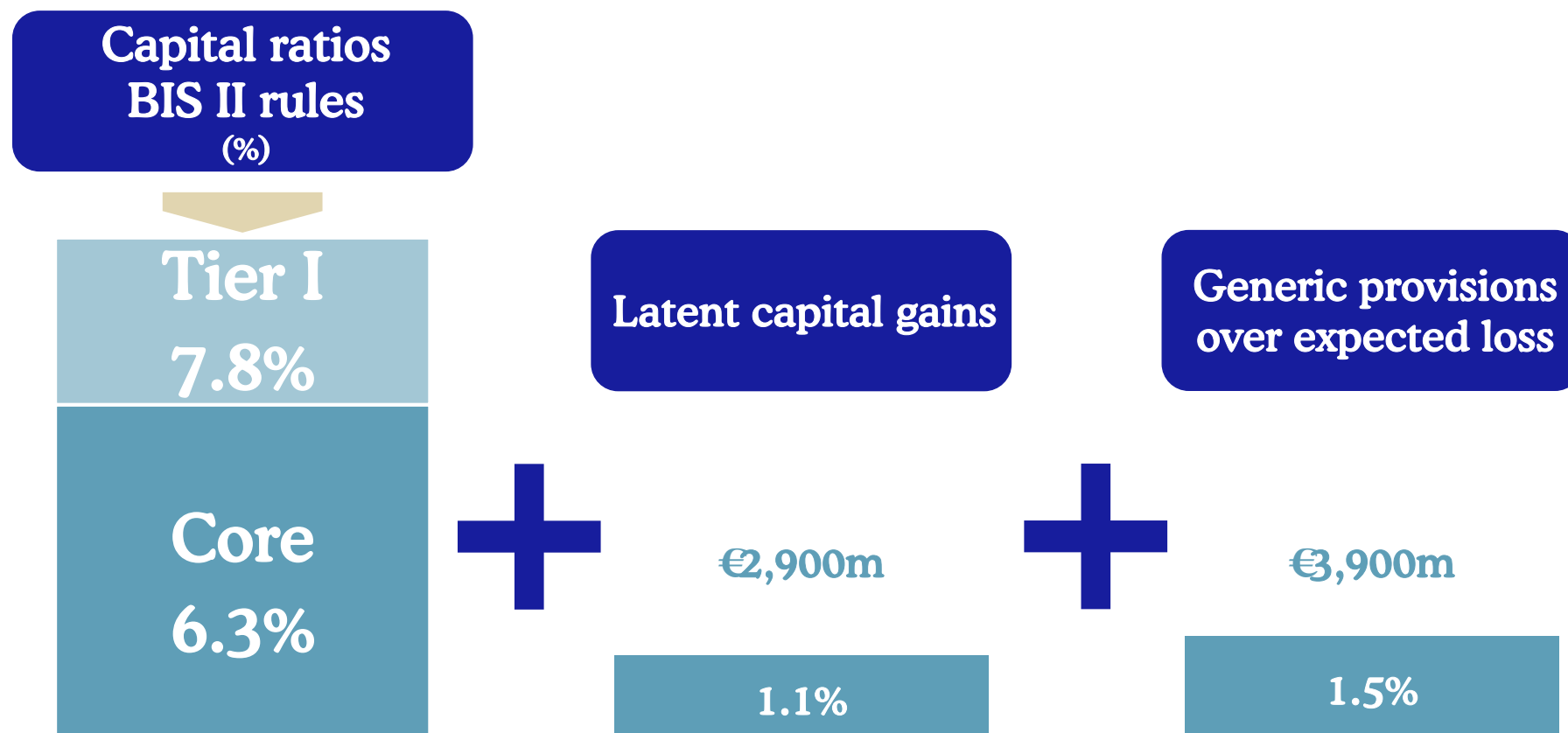
**% Deposits/Total assets**



In a period of deleveraging and downsizing, a smaller and retail-oriented balance-sheet is going to be a competitive advantage

# Strong capital base with organic generation and sizeable capital “cushions”

**BBVA**



**March 2008**

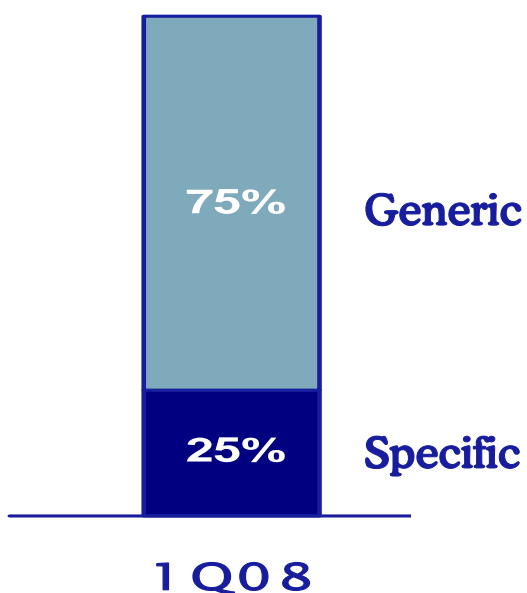
**Ordinary activities added 13 bp  
to core capital in 1Q08**



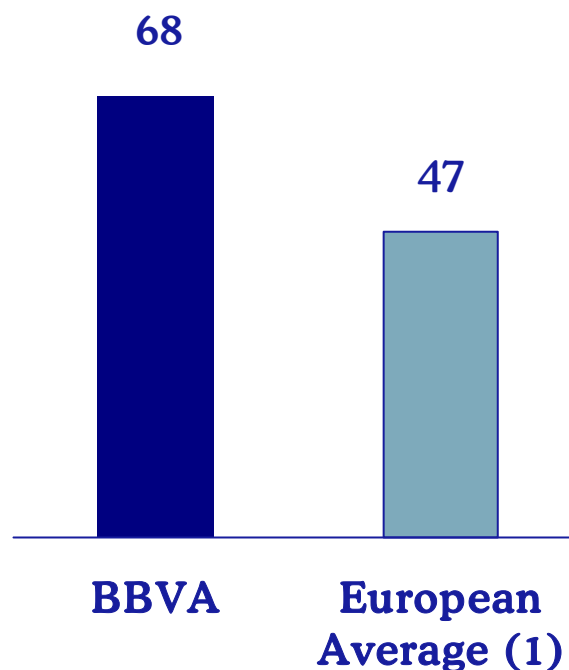
# Asset quality under control, risk premium to remain stable

## NPL Provisions

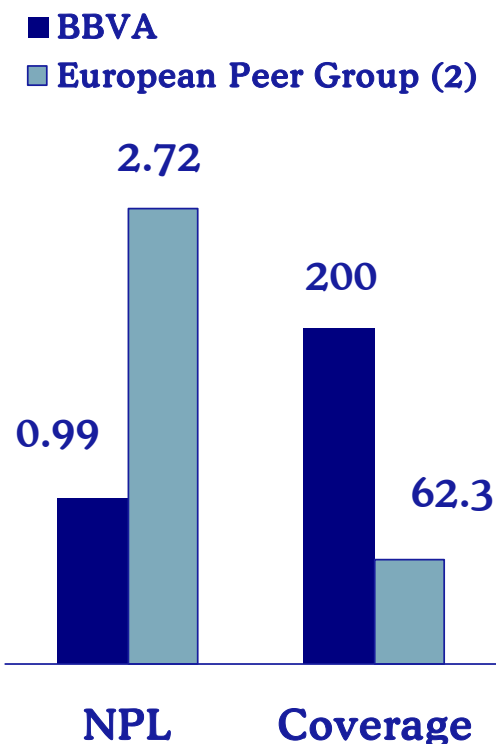
€7,740m



## Risk premium (bp)



## Asset quality (%)



(1) Largest European Banks as at Dec 2007

(2) Average of the following 13 banks: Santander, Deutsche Bank, BNPP, SG, CASA, UCI, ISP, RBS, Barclays, HBOS, Lloyds, CS, UBS. Last available data

# BBVA, the only major bank in the world with **BBVA** 2 rating upgrades in the last 12 months

- Strong and manageable balance sheet
- Stable emerging economies
- Multinational retail banking
- Low deviation of revenues
- Diversification of earnings
- Low cost producer
- Sustainable business model
- Growing cash dividend

## BBVA Group long term ratings

**S&P**

**AA**

**Moody's**

**Aa1**

**Fitch IBCA**

**AA-**  
(Positive Outlook)

And now... it's about earnings

**BBVA**

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**BBVA: A unique case in the current environment**

**2**

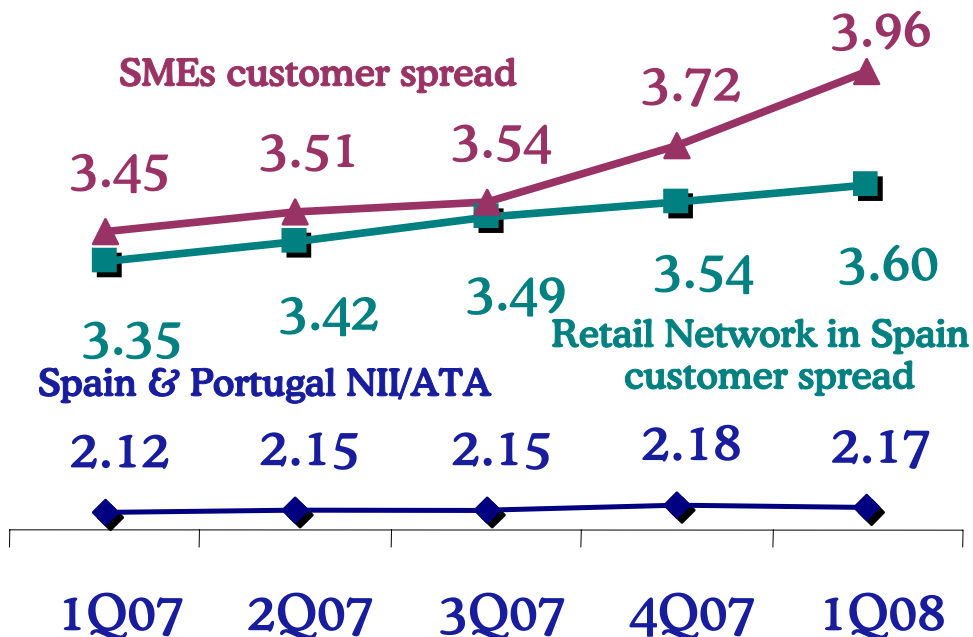
**Outperforming peers in each market**

1

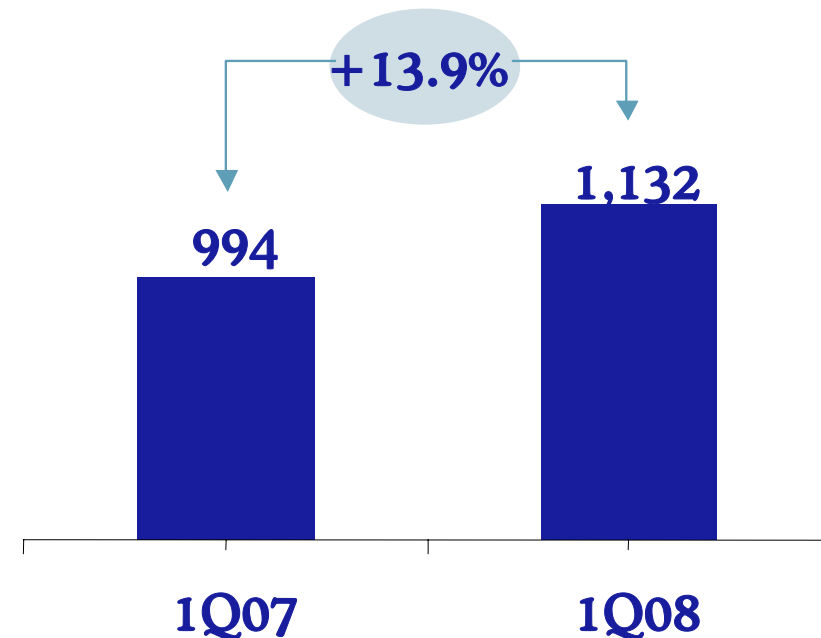
# Spain: Effective price management leads to higher Net Interest Income

BBVA

Customer spread and NII/ATA  
(%)



Net Interest Income  
(€m)

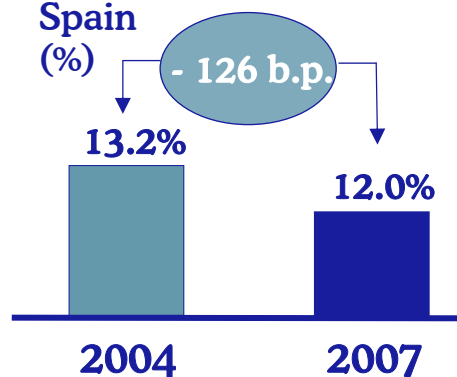


**The only bank in Spain that has widened spreads!**

# Spain: Controlled growth with low risk

## Individuals

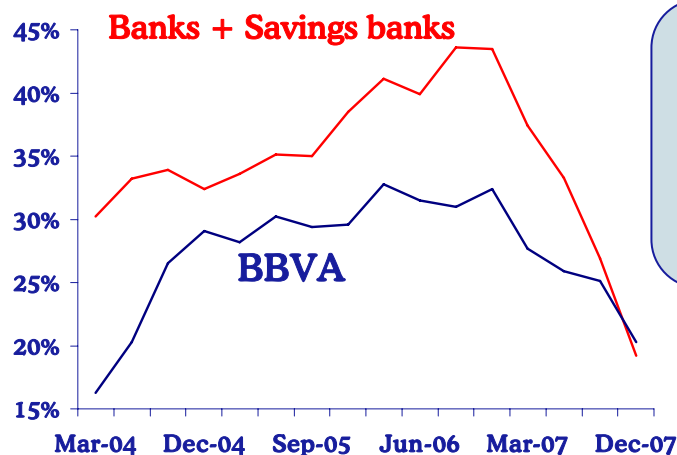
BBVA individual mortgage market share Spain (%)



NPL = 0.66%

## Developers

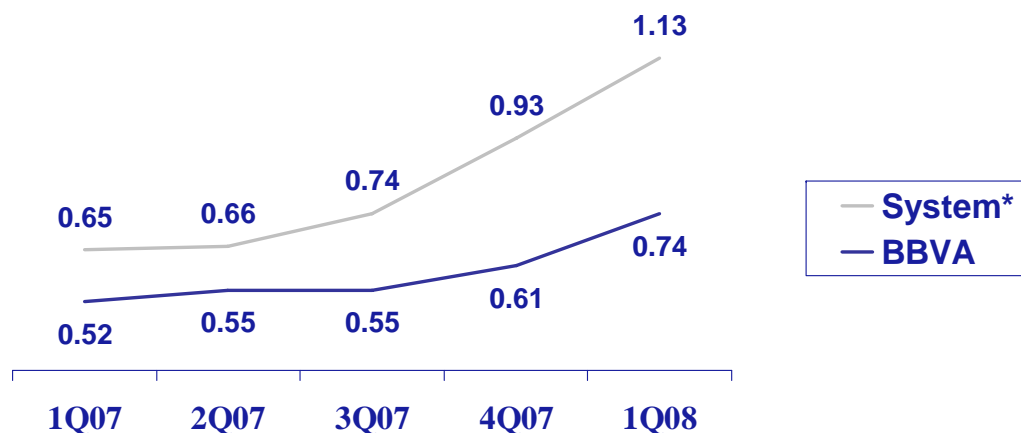
Lending growth (YoY %)



BBVA Developer market share

- 5.6% (-184 b.p. in the last 3 years)
- Selective commercial policy: 95% 1st home residential properties

BBVA NPL ratio (total Spanish loan book) Vs System NPL (%)

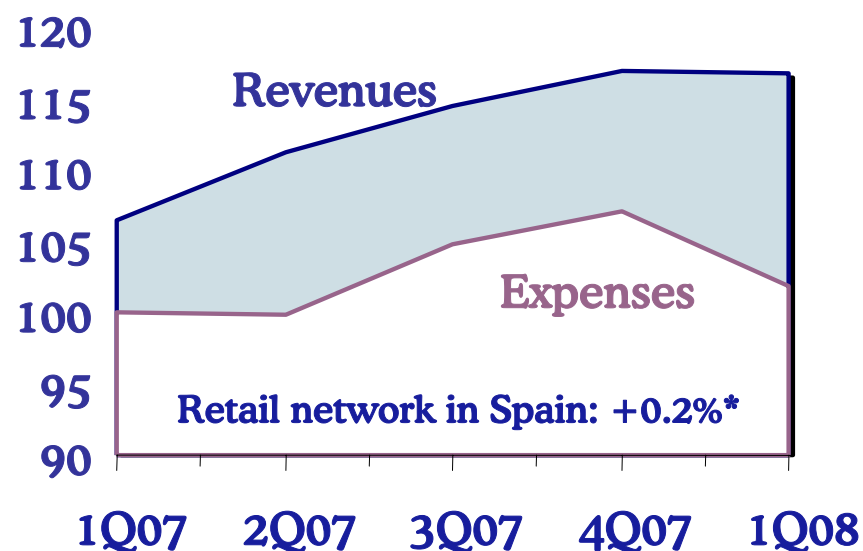


\* Last available data as of February, March system NPL estimated

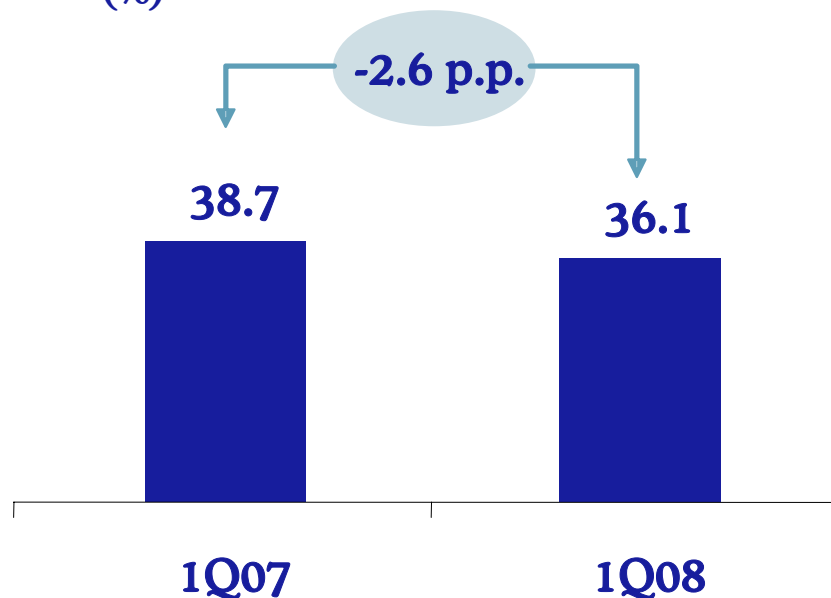
# Continuous improvement in efficiency due to Transformation Plan

In December 2006 we finalized the branch expansion and launched the first stage of a new distribution network strategy

Revenues and Costs (%)



Cost/income ratio incl. deprec. (%)



In 2007 Transformation Plan Objectives 2010

2<sup>nd</sup> stage of new distribution network strategy

\* Excluding depreciation

# BBVA is well prepared to cope with macroeconomic headwinds in Spain

## 1. Strong liquidity = ability to lend with normality

Not paying marginal rates to capture deposits + prioritizing margins Vs. volume = better spreads

## 2. Transformation Plan = flat cost growth

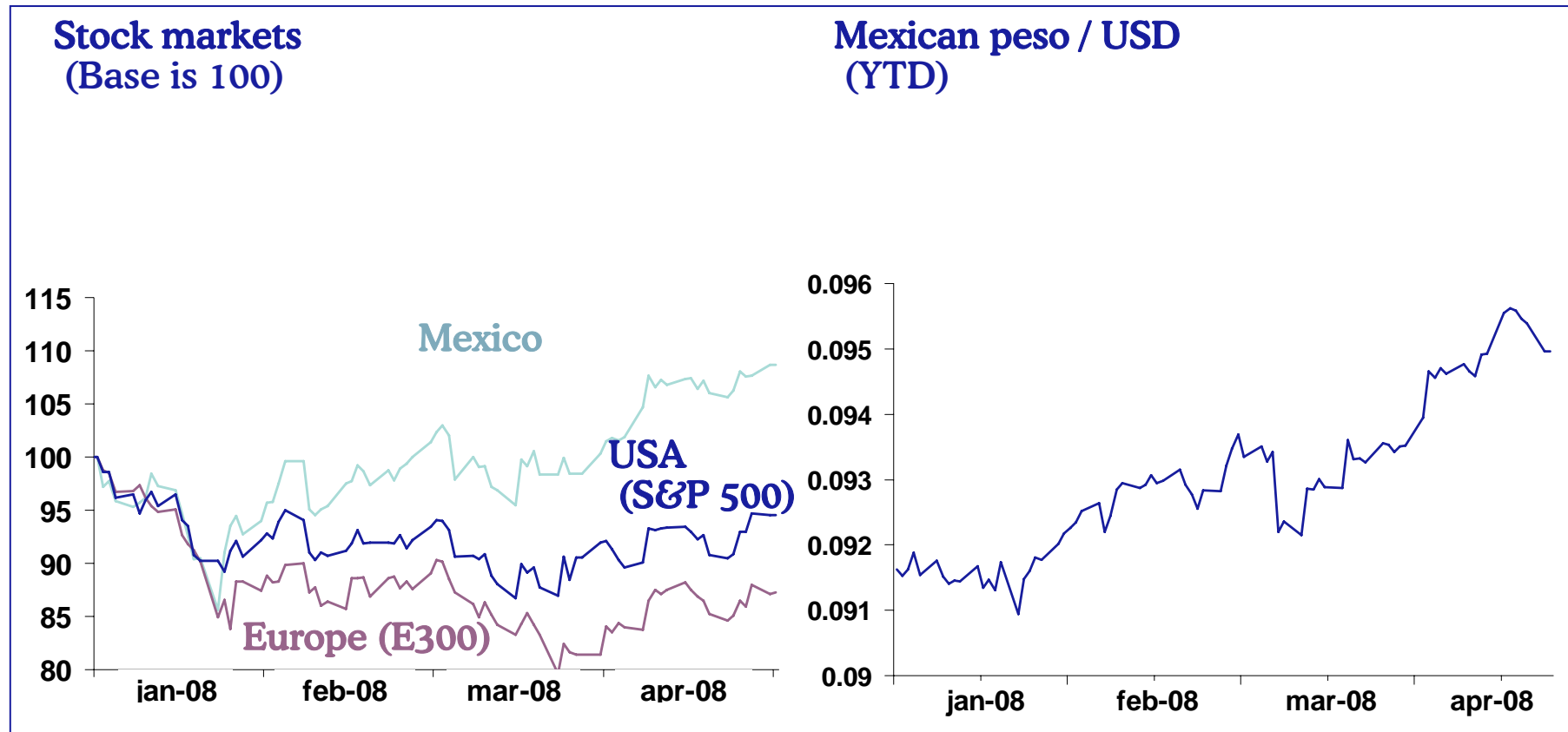
## 3. Distinctive asset quality

€3 Bn generic provisions in Spain & Portugal = stable risk premium



**High alpha bottom line performance**  
**1Q08 Spain & Portugal +18%**

## The Mexican economy is surprising on the upside

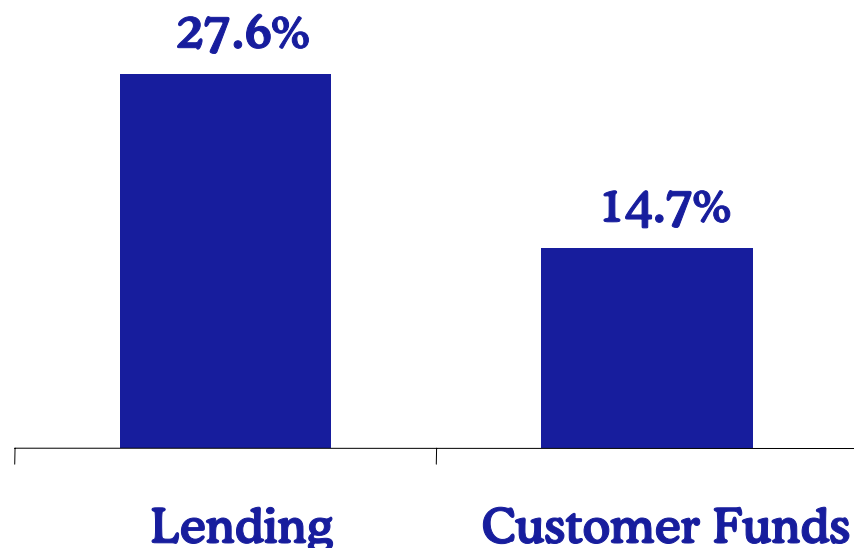


**Good start to the year: economy growing 4.2% (IGAE index) with solid service sector and industry rising**



# Which is clearly reflected on Bancomer's strong growth in 1Q08

Lending and Customer Funds  
(%)



Lending  
Year-on-year growth  
(Average balances)

SMEs +36.6%

Mortgages +33.6%

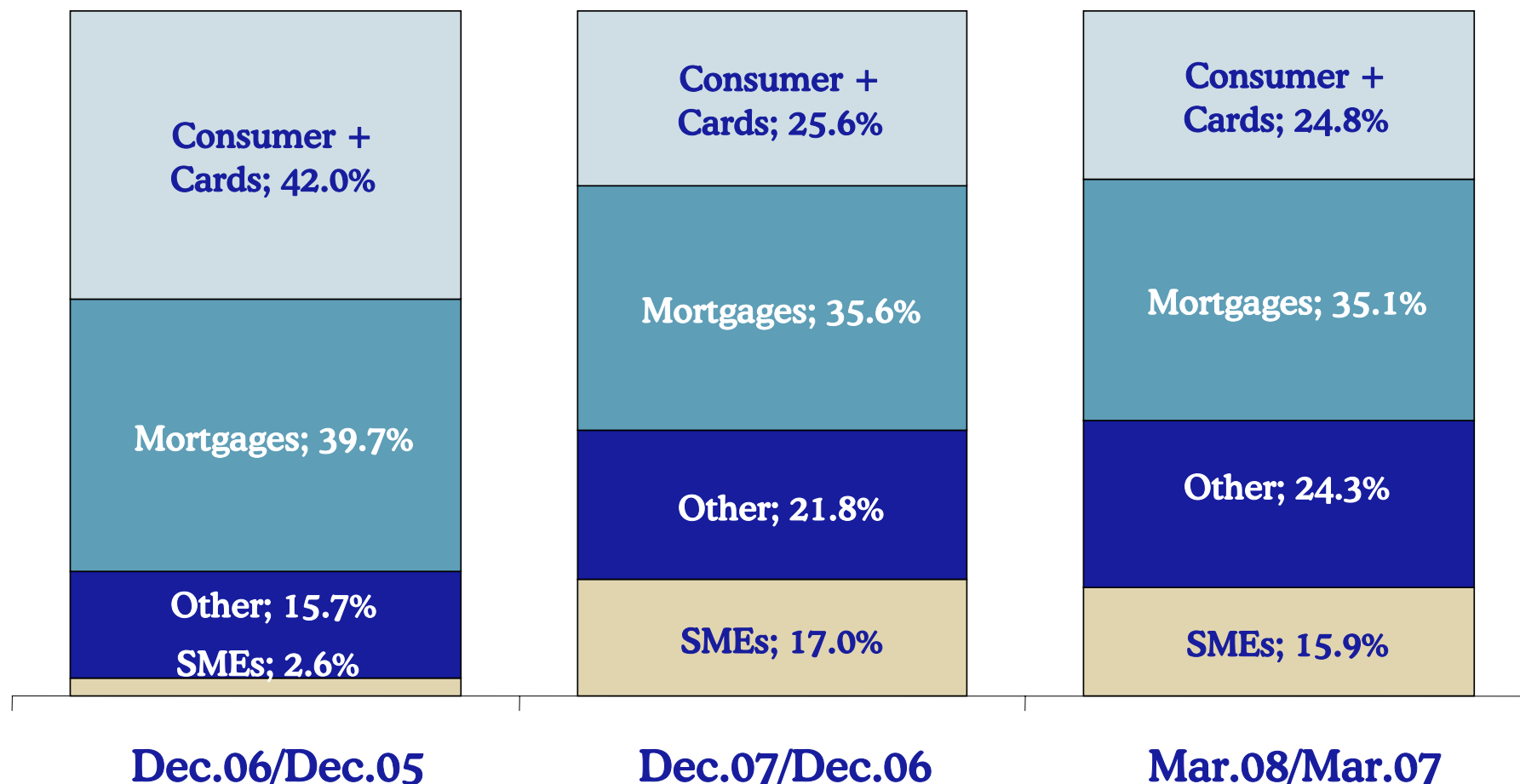
Consumer + cards: +21.4%

Current accounts +15.1%

Term + M.Funds +  
Repos + Money mkt +14.3%

# Bancomer is ahead of the competition, actively promoting a more balanced asset mix...

Loan Portfolio (flow)  
Contributions by product  
Average balances  
(%)

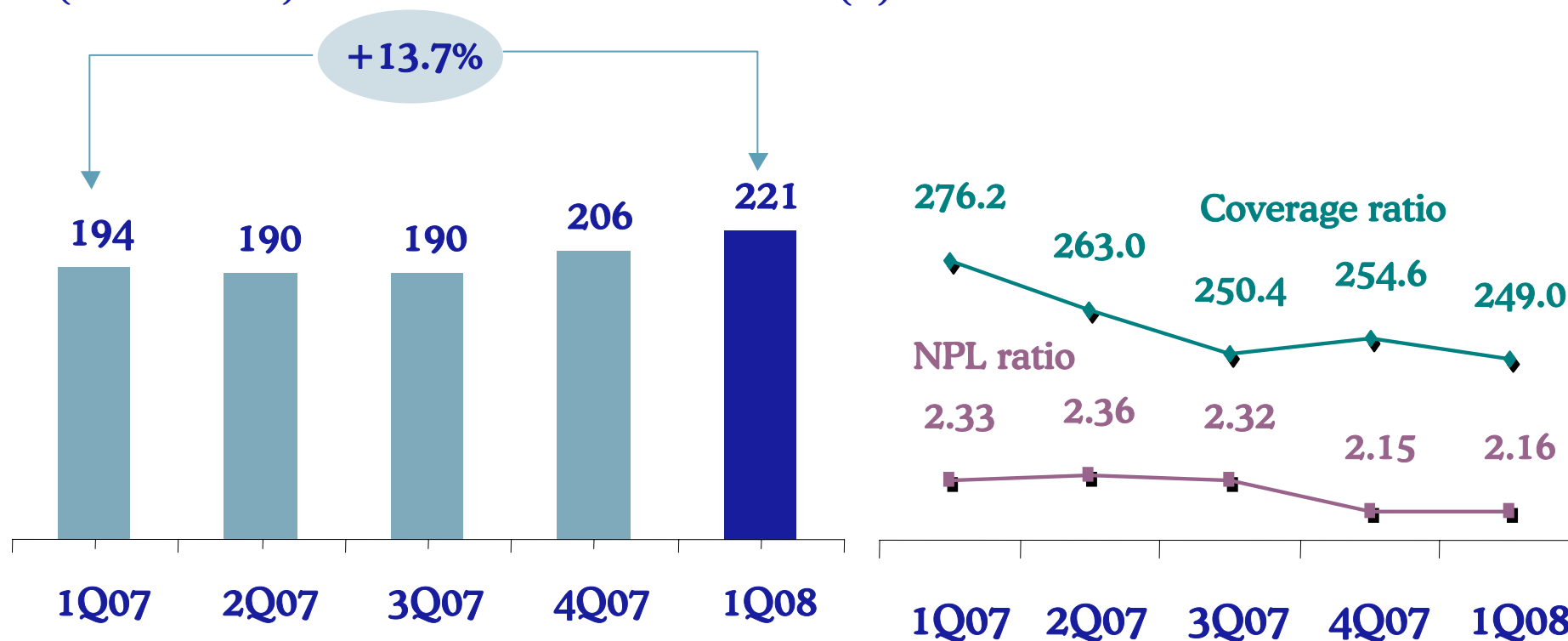


# NPL levels flat - thanks to high asset quality

**BBVA**

Impairment losses  
Mexico  
(Constant €m)

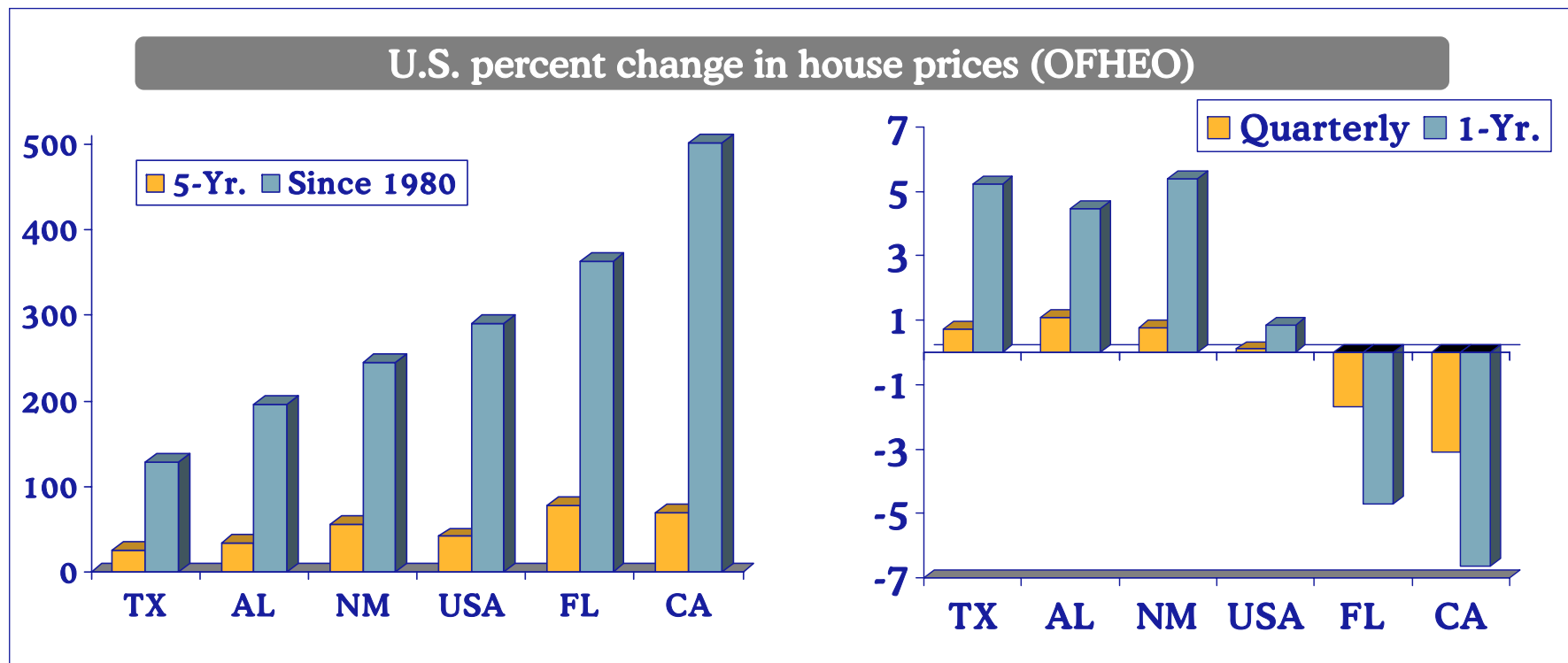
NPL and Coverage Ratios  
Mexico  
(%)



Provisions and NPL's have stabilized as a result of strict risk management and expected loss provisioning

## BBVA has a distinctive position in the USA

Texas (65%) and Alabama (15%) represent 80% of exposure: thus limited impact from real estate slowdown



**Business growing despite complex economic environment**  
**Compass BG 1Q08\*: Cust. funds + 8.6%, Lending +9%**

## ...while integration plans progress well

**BBVA**

Excluding amortisation of intangibles  
(€m constant)

USA	Acum	Acum	Annual Growth	Annual Growth
	1Q08	4Q07	Acum	%
Ordinary Revenues	497	487	10	2.1%
Total expenses	-276	-282	7	-2.4%
Operating Profit	222	206	17	8.1%
Loan-loss provisions	-47	-47	0	-0.1%
Net Attributable Profit	110	104	6	5.8%

## In short:

**It is and it will be about earnings**

**Key drivers to deliver earnings cannot be improvised**

- 1 Portfolio mix and business model**
- 2 Balance-sheet size and strength**
- 3 Capability and track record of efficiency management**
- 4 Superior asset quality**



**BBVA, an earnings play**

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